# How to Fix your Patient **Referral Process Now with Data & Automation**

Learn how VillageMD, Privia NT, and Vanguard leveraged data and automation to reduce leakage 75%+, reduce admin costs **45%+**, and finally close the referral loop to meet their VBC contractual requirements.











12 pm to 1 pm ET





#### Meet the Speakers



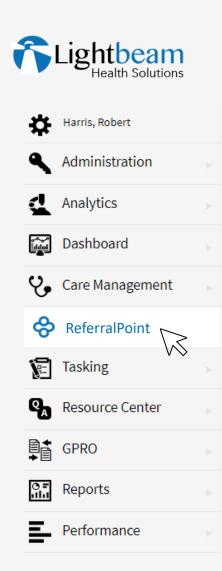


**Robert Harris** Chief Executive Officer *ReferralPoint, LLC* 

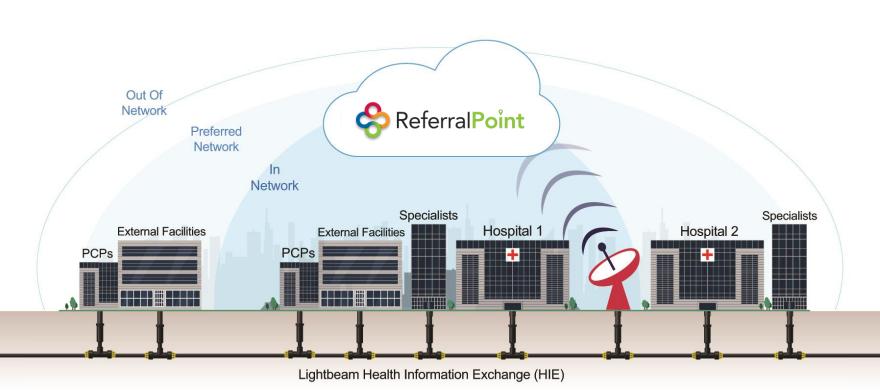
#### Matt Cheatham

VP Client Success *ReferralPoint, LLC*  Meet **SARA**, your Auto Referral Assistant!

## Who is ReferralPoint?

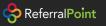


# Data Driven, Fully Automated, Closed Loop Referral Management Strategy



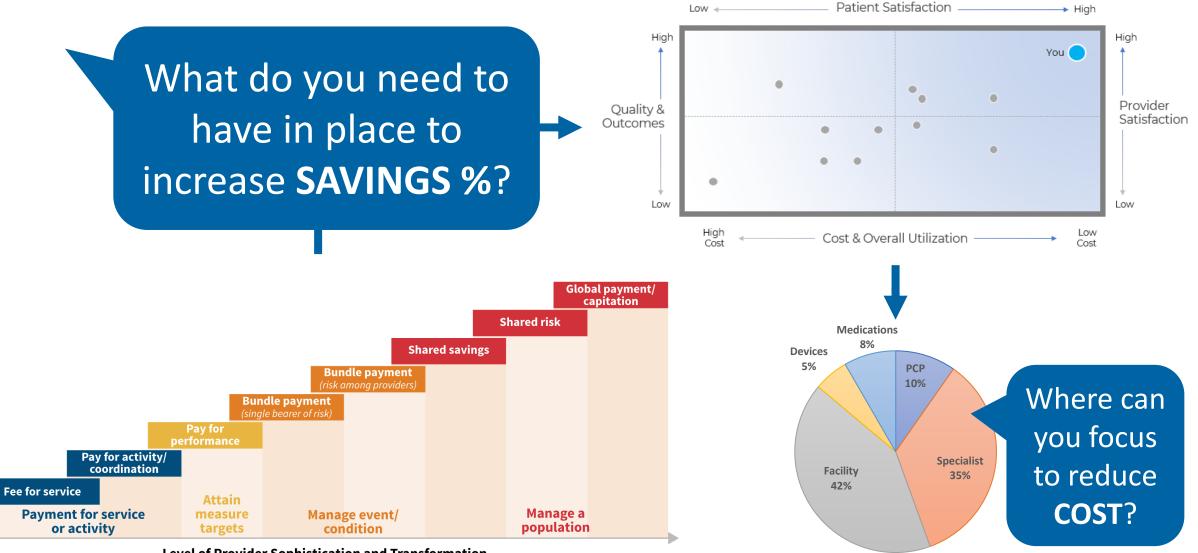


# What is your Vision?



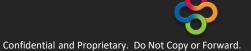
## What do you want to look like in 5+ years?

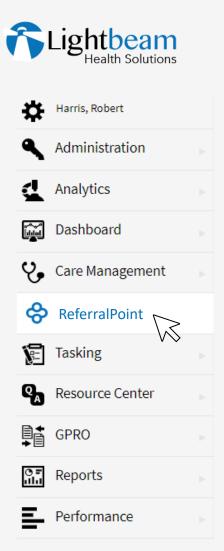
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Level of Provider Sophistication and Transformation

# What kind of Partner to achieve your Vision?

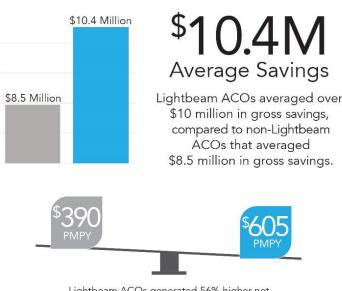




Since ReferralPoint was built within the Lightbeam Pop Health Platform, you get the benefit of all Lightbeam *capabilities and proven track record* to help you move into more risk within VBC.

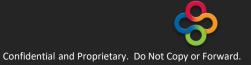


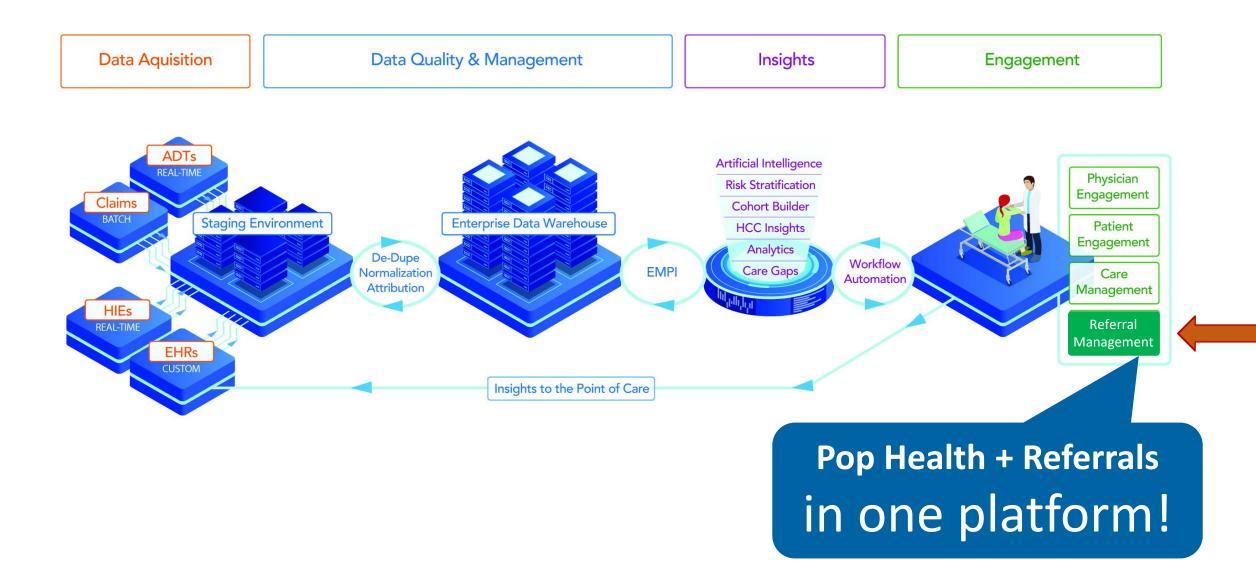
After 2023 results, Lightbeam clients have generated over \$3B in Savings



Lightbeam ACOs generated 56% higher net PMPY savings (\$605 on average) compared to non-Lightbeam ACOs (\$390 average).

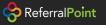
### What Capabilities to achieve your Vision?







# What are your **Referral Problems?**





Referrals based on WHO the Provider knows



Tennis

# ...or an outdated Spreadsheet?

		 					Retired?
1	Dr. Johnson	 					Out-of-Network?
2	Dr. Patel	 					Out-of-network:
3	Dr. Ericsen	 	· · · · · · · · · · · · · · · · · · ·				Lowest Cost?
4	Dr.Morrison	 			· · · · · ·		
5	Dr.Dolan						Highest Quality?
6	Dr.Philips	 					Classes the Leen?
7	Dr. Weiss	 			· ·	l	Closes the Loop?
8	Dr.Richardson	 					Patients Insurance?
9	Dr. Getler	 				•	
10	Dr.Fleming	 					+ takes extra time
11	Dr. Rossini	 			·		+ can't measure
			1	1			+ can't control



## **BEFORE CHALLENGES**







#### **1. NETWORK LEAKAGE & COST**

- X No access to cost data to score & rank specialists or build preferred networks
- X Unable to see PCP referral trends or leakage by network, cost, or location

#### 2. MANUAL WORKFLOW

X Using outdated spreadsheets and memorization when making a referral

X No control to ensure referrals are made to in-network, highest quality, lowest cost specialists and facilities

X Using manual processes to complete referral selection, scheduling, authorizations, and closing the loop

#### **3. LOW PATIENT EXPERIENCE**

X Manual, time-consuming steps increasing gaps and errors

X Manual communication with patients causing long wait times to schedule and missed appointments

#### 4. LACK OF VISIBILITY & ACCOUNTABILITY

X No ability to track each step of the referral through to a closed loopX No ability to compare PCPs' or specialists' performance

#### **5. STAFFING CHALLENGES & ERRORS**

X No ability to maintain referral volumes with limited MA staff

X Difficulty qualifying for MIPS quality standards due to referral errors (30-40%)





# What is this **Costing** you?



#### Leakage High-Cost Specialist = \$\_\_\_\_Lost Savings? Manual Chores **No Shows** Low Close Loop % Low Patient Sat

- = \$\_\_\_\_Lost Revenue?
- = \$\_\_\_\_ Unnecessary FTE Cost?
- = \$ Lost Revenue?
- = \$ ER Admits?
- = \$\_\_\_\_ Patients Leaving \* LTV

Are you able to measure to know for sure?

#### PHASE 1 – Provider Performance Measurement

Confidential. Proprietary. Do Not Copy or Forward.

1 IdealMATCH CRITERIA™



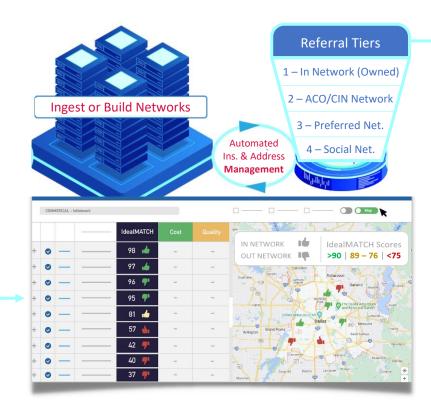
We ingest your patients, claims and 3rd party data, then you weight each data source to customize your **IdealMATCH Scores for each Specialty**. Ingest or build your Networks, then use the scores and map to add or remove Providers and Facilities within tiered **Preferred Networks or VBC Contracts**. Now you can analyze referral trends over the last 3 years to identify areas to reduce leakage and costs by each **Preferred Network and VBC Contract**.

Referral

**INSIGHTS**<sup>™</sup>

3

3 <sup>rd</sup> Party		
Cost/Quality REAL-TIME	CARDIOLOGIST	-
Your Claims Cost/Quality BATCH Staging Environment	Outcomes	30%
	Cost	30%
	Subjective	20%
HE	Access	10%
REAL-TIME	Volume	5%
EHR Patient Data	Loyalty	5%
	IdealMAT Score	сн







## Leakage Trends

# What would you do if you could Drill down to see who is referring **Out of Netwo**rk to which Specialist and Facilities?

Match Criteria         Match Criteria         Search Filters         Match Criteria         Match C			Shared Patient Visit Analysis																
Match Ciferia       Match Ciferia<	Health Solutions			× []			Months Within 🔒			Specialty	<u>8</u>	Provider /	NPI						Export to Excel
Search Filters       Search Filters         Administration       Build Network         Provider Retwork       Provider Retwork         Search Filters       Provider Retwork         Search Filters       Provider Retwork         Provider Retwork       Provider Retwork         Reformance       Provider Retwork       Provider Retwork         Provider Retwork       Provider Retw	<b>4</b>	Match Criteria	Gammidge Medical Group		N/A	PCF	1	Plactice		All									
<ul> <li>Administration</li> <li>Build Network</li> <li>Povidier Network</li> <li>Cality Network<!--</th--><th>Harris, Robert</th><th>Search Filters</th><th>*</th><th></th><th></th><th>\$45,000</th><th></th><th></th><th></th><th></th><th>_</th><th>Out of Speciality A</th><th>CO Spend</th><th></th><th></th><th></th><th></th><th></th><th></th></li></ul>	Harris, Robert	Search Filters	*			\$45,000					_	Out of Speciality A	CO Spend						
<ul> <li>Analytics</li> <li>Provider Network</li> <li>Care Management</li> <li>PCP Rank Providers</li> <li>Specialty Mapping</li> <li>Insurance Management</li> <li>PCP Rank Providers</li> <li>Specialty Mapping</li> <li>Insurance Management</li> <li>Organization Providers</li> <li>Resource Center</li> <li>Patient Search Ideal MATCH</li> <li>Referralts</li> <li>Reports</li> <li>Reports</li> <li>Reports</li> <li>Report Card</li> <li>Providers Report Card</li> <li></li></ul>	Administration	Build Network				\$40,000													
Pacifity Network       Facility Network         ORG Rank Providers       PCP Rank Providers         Specialty Mapping       Instance Management       Instance Management       Instance Management       Instance Management         Tasking       Organization Providers       Perfermance       Refermance       Refermance       Instance Management       Instanc	Analytics	Provider Network				\$25,000													
Yes       Care Management       Core Management <thcore management<="" th=""> <thcore manageme<="" th=""><th></th><th>Facility Network</th><th></th><th></th><th></th><th>\$15,000</th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th></thcore></thcore>		Facility Network				\$15,000													
Specialty Mapping Insurance Management       Specialty Mapping	Dashboard	ORG Rank Providers																	
Specialty Mapping Insurance Management       Specialty Mapping	Care Management	PCP Rank Providers	BASED ON CLAIMS				Jan-2018	Feb-2018	Mar-2018	Apr-2018	May-2018	Jun-2018	Jul-2018	Aug-2018	Sep-2018	Oct-2018	Nov-2018	Dec-2018	TOTAL
Celefination       Insurance Management         Organization Providers       REFERENCE Conclusion       Insurance Management       Insurance Management         Organization Providers       REFERENCE Conclusion       Insurance Management       Insurance Management       Insurance Management         Organization Providers       REFERENCE Conclusion       Patient Search IdealMATCH       Reference Management       Insurance	-	Specialty Mapping																	46,347 18,374
Image: Staking       Organization Providers         Resource Center       REFERAL COORDINATOR         Patient Search IdealMATCH Reformance       Referral Tracking         Search       Patient Search IdealMATCH Reformance       Referral Tracking         Dromance       Reports       Fax Management REPORT CARD       Portion Search IdealMATCH Reformance       Portion Search I	😚 Referrals	Insurance Management	PATIENTS SEEN 1 MONTH(S) RANGE																
PEFERRAL COORDINATOR       PEFERRAL COORDINATOR         Patient Search IdealMATCH       Patient Search IdealMATCH       Petermate Search IdealMATCH	Tasking	Ū.																	76.3%
Particular       Particular <th></th> <th></th> <th>- % Total Out of ACO Visits 👔</th> <th>-</th> <th></th> <th></th> <th></th> <th>62.1%</th> <th></th> <th>63.2%</th> <th>62.5%</th> <th>62.5%</th> <th>61.0%</th> <th>61.5%</th> <th>63.2%</th> <th>67.3%</th> <th></th> <th>58.7%</th> <th>62.5%</th>			- % Total Out of ACO Visits 👔	-				62.1%		63.2%	62.5%	62.5%	61.0%	61.5%	63.2%	67.3%		58.7%	62.5%
Performance       Referral Tracking Fax Management REPORT CARD       PCP VIEW : FEB-2021         Performance	Resource Center		- Specialty \$ Leakage % 👩					99.5%											98.8%
Network       Fax Management Report CARD         Performance       Out of speciality ACO Speci (Perport Card Criteria Org Report Card Providers Report Card       NPI with Speciality in Performance       NPI with Speciality in Performance       NPI with Speciality in Performance       Speciality in Speciality in Speciality in Performance       Speciality in Speciality in Performance       Speciality in Speciality in Performance       NPI with Speciality in Performance         Vi					2024	hatitud	219	16		194	169	195	169	155	179	243	126	124	2,076
Reports       Report CarD       * Felly Status * 0         * EPOINT CarD       * Felly Status * 0         Performance       * Felly Status * 0       *								V	•										,848
NEPORI CARD       NPI       IN       SPECIALIST       S	Reports	Fax Management	+ Facility \$ Leakage % 🌒	MyCompany Entity 1 PCP V	VISITS WITHIN 1 MONTH	S) Contract 1 ACO	1												3.996
Org Report Card       Providers Report Card         Providers Report Card       NETWORK VISIBILITY         Leakage by PCP       Leakage by Specialty         Leakage by Contract       SPECIALIST is claims assumed network in the second of the second o								REFERRA	REFERRA			SPECIALIST	OU TOTALS	PECIALIS -	IN 👗		TOTAL L		
Org Report Card       Network VISIBILITY         Leakage by PCP       Leakage by Specialty         Leakage by Contract       SPECIALTY VIEW : FEB-2021         McCompany Entity 1  PCP  VISITS WITHIN 1 MONTH(S) Contract 1  ACO         Specialty       Specialty         Leakage by Contract       16 5 31,000 \$ 130,000 \$ 130,000 \$ 201,000 \$ 100 100 100 100 100 100 100 100 10	Performance	Report Card Criteria		1770734030 9998887	777 BIEN, ELIZABETH	Pediatric Medicir	ne	272	54 55	5	0.03	22	11	33 \$	383,843 \$	191,922 \$	575,765	40%	<u>24%</u> ,622 <u>2%</u>
Providers Report Card NETWORK VISIBILITY Leakage by PCP Leakage by Specialty Leakage by Contract Leakage by Contract		Org Report Card		1467439968 9998887														$\langle \rangle$	<u>12%</u> ,389 <u>15%</u>
Leakage by PCP       #PATIENTS       # CLAIMS       ASSUMED REFERRALS       AVG RISK SCORE       TOTAL VISITS       SPECIALIST VI		Providers Report Card	Reduced Spend if Referred to Lowes		/: FEB-2021													v v	234
General Surgery       193       204       213       222       5.76       164       6       3       9       \$       183,835       \$       224,125       \$       459,960       3335         Gynecological Oncology       124       130       132       134       4.99       99       1       1       2       \$       87,805       \$       229,800       3235         Gynecological Oncology       124       100       126       142       7.60       98       12       4       16       \$       316,905       \$       297,800       227,800       227,800       3       3       9       \$       10,800       \$       497,300       \$       297,800       3       \$       10,800       \$       497,300       \$       497,300       \$       497,300       \$       223,85       \$       223,855       \$       223,155       \$       223,155       \$       223,155       \$       223,155       \$       223,155       \$       223,155       \$       223,155       \$       223,155       \$       223,155       \$       223,155       \$       223,155       \$       223,155       \$       223,155       \$       223,155       \$       223,1		NETWORK VISIBILITY		MyCompany Entity 1 PCP \	VISITS WITHIN 1 MONTH	(S) Contract 1 ACO	)												
Leakage by Specialty       124       130       132       134       4.99       99       1       1       2       \$       87,465       \$       207,375       \$       294,840       2275         Cardiovascular Disease       106       110       126       142       7.60       98       12       4       16       \$       316,800       \$       497,300       \$       497,300       \$       497,300       \$       497,300       \$       238       Gastroenterology       179       188       194       200       1.75       170       4       2       6       \$       833,510       \$       139,685       \$       223,195       3       3       109,968       \$       62,100       \$       172,128       3       3       109,968       \$       62,100       \$       172,128       3       3       3       109,968       \$       62,100       \$       172,128       3       3       3       109,968       \$       62,100       \$       172,128       3       3       3       109,968       \$       62,100       \$       172,128       3       3       3       3       3       3       3       3       3       3		Leakage by PCP		SPECIALTY	1	PATIENTS # CLAIMS	ASSUMED REF	ERRALS RP RE	FERRALS AVG RIS	SK SCORE TOTAL	VISITS SPECIALI	ST IN SPECIALIST	OUT TOTAL SPE	CIALIST SPECIA	LIST \$ IN SF	PECIALIST \$ OUT	SPECIALIST \$1	TOTAL SPECIALIS	ST LEAKAGE
Leakage by Contract         Physical Medicine and Rehabilitation         194         207         210         1.06         189         2         1         3         \$ 109,968         \$ 62,160         \$ 172,128		Leakage by Specialty		-Gynecological Oncology		124 1	30	132	134	4.99	99	-	3 1 4	2 \$	87,465 \$	207,375	5 \$ 29	4,840	<u>33%</u> 27% 21%
		Leakage by Contract			tation							4 2	2						33%
Professional Claims Analysis		Professional Claims Analysis		SPECIALIST VI	EW : FEB-2	021													$\wedge$
Leakage by Procedure Group       MyCompany Entity 1   PCP   VISITS WITHIN 1 MONTH(S)   Contract 1   ACO		Leakage by Procedure Group		MyCompany Entity 1 PCF	P VISITS WITHIN 1 M	ONTH(S) Contrac	t 1 ACO												
Shared Patient Visit Analysis		Shared Patient Visit Analysis		1114000022 000000				iT #PATI								AVG RISK SCO			IG TTPS
forward. 0 202 1689679888 999888777 SANGHA,SUMANDEEP Cardiovascular Disease 8 8 8 9 10 \$ 60,800 OUT 4.00 4.56 21			forward. © 202	1689679888 999888	8777 SANGHA, SUMANDI	EP Cardiovas	scular Disease			8	9		10 \$	60,800	OUT		4.00	4.56	21 10



## Savings If Referred In-Network



						REFERRAL C	OORDINAT	OR		Р	СР			
Specialty Categories (05)	Visits Per K	INN Cost per Visit	OON Cost per Visit	Variance	Selected INN	Spend INN	Selected OON	Spend OON	Selected INN	Spend INN	Selected OON	Spend OON	→	TOTALS
Ophthalmology	626	\$176	\$674	\$498	201	\$35,376	182	\$122,668	474	\$83,424	986	\$664,564		\$906,032
Hematology-Oncology	319	\$734	\$1,849	\$1,115	30	\$22,020	23	\$42,527	230	\$168,820	108	\$199,692		\$433,059
Cardiology	1,103	\$299	\$566	\$267	104	\$31,096	209	\$118,294	789	\$235,911	873	\$494,118		\$879,419
General Surgery	689	\$326	\$1,222	\$896	2	\$652	80	\$97,760	153	\$49,878	105	\$128,310		\$276,600
Dermatology	534	\$207	\$491	\$284	102	\$21,114	154	\$75,614	391	\$80,937	569	\$279,379		\$457,044
Physical Therapy	647	\$61	\$106	\$45	3	\$183	135	\$14,310	3	\$183	727	\$77,062		\$91,738
Diagnostic Radiology	414	\$915	\$2,912	\$1,997	0	\$0	0	\$0	6	\$5,490	10	\$29,120		\$34,610
Rheumatology	134	\$527	\$900	\$373	0	\$0	44	\$39,600	86	\$45,322	206	\$185,400		\$270,322
Urology	394	\$105	\$345	\$240	9	\$945	134	\$46,230	426	\$44,730	321	\$110,745		\$202,650
Neurology	216	\$142	\$1,206	\$1,064	1	\$142	183	\$220,698	194	\$27,548	480	\$578,880		\$827,268
Radiation Oncology	118	\$482	\$489	\$7	1	\$482	0	\$0	16	\$7,712	10	\$4,890		\$13,084
Medical Oncology	53	\$542	\$1,613	\$1,071	5	\$2,710	4	\$6,452	106	\$57,452	64	\$103,232		\$169,846
Pulmonary Disease	180	\$150	\$437	\$287	1	\$150	46	\$20,102	199	\$29,850	151	\$65,987		\$116,089
Other Specialty	492	\$259	\$581	\$322	458	\$118,724	1,654	\$961,158	3,559	\$922,572	5,316	\$3,089,187		\$5,091,640
June Referrals		20,323						\$1,765,413				\$6,010,566	→	\$9,769,401
							75.6%				59.9%			
					Auto	PHA:	SE 3.1 n Specialist Fiel	ld is empty	Au	PHAS to IdealMATCH but	SE 3.2 t allow PCP to	override		
			Rec	duce Leakage by		9	0%			50	0%			

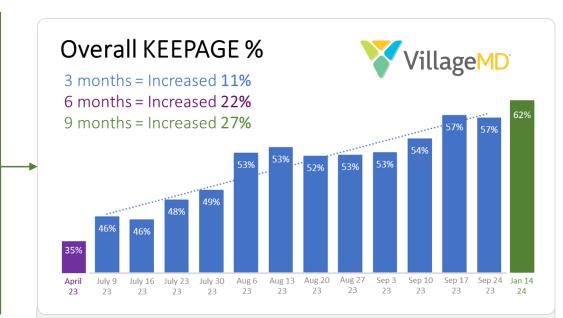


#### Keepage Dashboard

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As PCPs review ReferralPoint Reports and see our **auto IdealMATCH** in action; PCPs gain confidence to leave the "refer to" field blank, allowing us to ensure ideal referral selection, increasing the INN %.



## Identify GAPS Causing Leakage



Zip Codes sorted in descending order by Total Referrals Specialty sorted in descending order by Out of Network

. .

	IN	OUT	Total			IN	OUT	Total	
= 76104	927	834	1,761	Орр	= GASTROENTEROLOGY	176	1,583	1,759	Opp
CARDIOVASCULAR DISEASE (CARDIOLOGY)	122	266	388	Орр	· 76132	0	453	453	Gap
	167	245	412	Орр	· 76104	176	276	452	Орр
NEUROLOGY	38	90	128	Орр	· 76063	0	275	275	Gap
NEUROSURGERY	0	79	79	Gap	<b>∃ 75057</b>	0	128	128	Gap
DERMATOLOGY	0	65	65	Gap	· 76022	0	99	99	Gap
ORTHOPEDIC SURGERY	87	56	143	Орр		0	96	96	Gap
GENERAL SURGERY	47	21	68	Орр		0	73	73	Gap
OBSTETRICS & GYNECOLOGY	73	11	84	Орр		0	59	59	Gap
	88	1	89	Орр		0	54	54	Gap
	305	0	305	Win		0	35	35	Gap
= 76132	291	1,185	1,476	Орр		0	35	35	Gap
■ GASTROENTEROLOGY	0	422	422	Gap	= ORTHOPEDIC SURGERY	302	683	985	Орр
DERMATOLOGY	0	132	132	Gap		0	152	152	Gap
<b>⊞UROLOGY</b>	0	123	123	Gap		105	151	256	Орр
ORTHOPEDIC SURGERY	97	121	218	Opp		0	93	93	Gap
	0	112	112	Gap	· 76104	115	67	182	Орр
PODIATRY	0	102	102	Gap		0	67	67	Gap
# ENDOCRINOLOGY	0	88	88	Gap	· 76015	0	66	66	Gap
OPHTHALMOLOGY	43	74	117	Орр		0	48	48	Gap
	17	11	28	Орр		0	28	28	Gap
	134	0	134	Win		31	9	40	Орр
= 76109	214	139	353	Орр		51	2	53	Орр
PULMONARY DISEASE	0	52	52	Gap	= CARDIOVASCULAR DISEASE (CARDIOLOGY)	130	785	915	Орр
<b>⊞ UROLOGY</b>	0	43	43	Gap	· 76104	130	283	413	Орр
DERMATOLOGY	0	26	26	Gap		0	138	138	Gap
	-	-	_	~		-			~

Top 5 Specialty by Top 10 Zips - Opps & Gaps

Specialty sorted in descending order by Total Referrals

Zip Codes sorted in descending order by Out of Network

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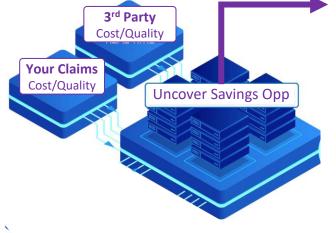
Opp - In Network Specialist Available but Leakage Occuring

Gap - 100% Leakage or NO In Network Specialist Available

Win - 100% Referrals In Network



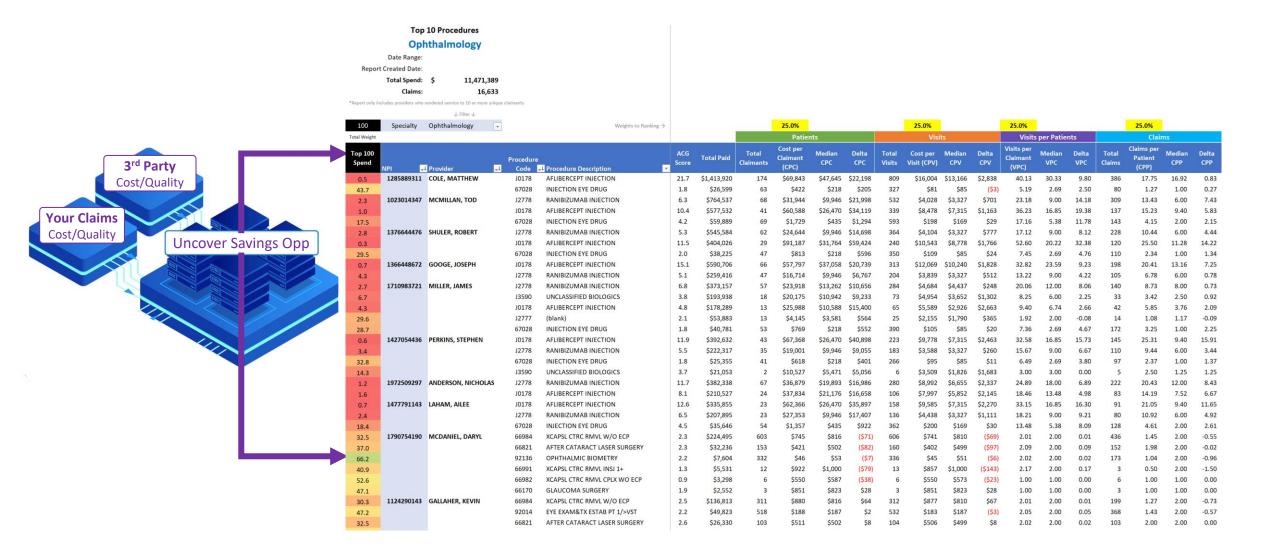
### Identify Lowest Cost Facility by DRG



Top 10 DRG by Spend (Previous 1	2 Mon	ths)			Sa	ving	s Opport	tunt	ties	if Re	ferred	to Lowe	st Avg Co	ost			
							Total Spend					Spend Opp	Savings Opp	Savings %			
					Summary	ı→	\$7,347,105					\$5,643,924	\$1,703,182	23.2%	by R	endering Fa	cility
												Spend if			Spend if		
		Avg	Total	Avg	Avg	Rank		Rank			Lowest	Lowest Avg	Savings	Potential	Lowest Avg	Savings	Potential
DRG - Description - Rendering	T Claims	LOS	Days	Day Amt	Claim Amt	ACA	Total Claim Amt	TCA		Claims	Avg Cost	Cost Used	Opportunity	Savings %	Cost Used	Opportunity	Savings %
= 871	82	6.2	512	\$3,470	\$21,667		\$1,776,681										
SEPTICEMIA OR SEVERE SEPSIS W/O MV 96+ HOURS W MCC	82	6.2	512	\$3,470	\$21,667		\$1,776,681										
MONTCLAIR HOSPITAL LLC	28	5.6	157	\$4,047	\$22,692	4	\$635,386	1							\$464,751	\$170,635	26.9%
HMH HOSPITALS CORPORATION	22	6.7	147	\$3,738	\$24,974	5	\$549,428	2							\$365,162	\$184,266	33.5%
AHS HOSPITAL CORP.	15	6.1	92	\$3,357	\$20,588	3	\$308,821	3							\$248,974	\$59,847	19.4%
COOPERMAN BARNABAS MEDICAL CENTER INC	12	5.7	68	\$2,929	\$16,598	1	\$199,179	4	→	82	\$16,598	\$1,361,057	\$415,623	23.4%	\$199,179	\$0	0.0%
ST JOSEPHS UNIVERSITY MEDICAL CENTER INC.	5	9.6	48	\$1,747	\$16,773	2	\$83,866	5							\$82,991	\$875	1.0%
<b>=</b> 177	45	5.8	260	\$3,937	\$22,749		\$1,023,706										
RESPIRATORY INFECTIONS & INFLAMMATIONS W MCC	45	5.8	260	\$3,937	\$22,749		\$1,023,706										
AHS HOSPITAL CORP.	16	5.8	92	\$3,601	\$20,704	2	\$331,258	1							\$313,062	\$18,196	5.5%
HMH HOSPITALS CORPORATION	12	8.3	99	\$2,979	\$24,574	4	\$294,886	2							\$234,797	\$60,090	20.4%
MONTCLAIR HOSPITAL LLC	11	3.1	34	\$7,726	\$23,879	3	\$262,670	3							\$215,230	\$47,440	18.1%
COOPERMAN BARNABAS MEDICAL CENTER INC	4	6.0	24	\$3,261	\$19,566	1	\$78,266	4	$\rightarrow$	45	\$19,566	\$880,488	\$143,218	14.0%	\$78,266	\$0	0.0%
ROBERT WOOD JOHNSON UNIVERSITY HOSPITAL AT RAHWA	Y 2	5.5	11	\$5,148	\$28,313	5	\$56,626	5							\$39,133	\$17,493	30.9%
				\$4,844													
🗆 No Code Given	77	2.4	185	\$4,844	\$11,637		\$896,050										
COOPERMAN BARNABAS MEDICAL CENTER INC	29	2.6	74	\$4,072	\$10,392	1	\$301,356	1	→	77	\$10,392	\$800,153	\$95,897	10.7%	\$301,356	\$0	0.0%
HMH HOSPITALS CORPORATION	21	2.4	51	\$5,435	\$13,199	4	\$277,182	2							\$218,224	\$58,958	21.3%
AHS HOSPITAL CORP.	18	2.3	42	\$4,681	\$10,921	2	\$196,583	3							\$187,049	\$9,534	4.8%
JERSEY CITY MEDICAL CENTER	5	2.2	11	\$5,902	\$12,985	3	\$64,925	4							\$51,958	\$12,967	20.0%
MONMOUTH MEDICAL CENTER INC	4	1.8	7	\$8,001	\$14,001	5	\$56,004	5							\$41,566	\$14,438	25.8%



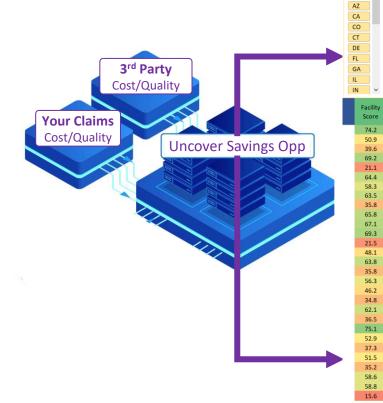
### Identify Lowest Cost By Procedure/Specialty





### Identify Lowest SNF by CBSA

**SNF Report** 



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Select CBSA

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Albuquerque, NM

Allentown-Bethlehem-Easton, P.

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															rotur spena		
Americus, GA	Tot	als Averages	3,155	3,887	1.23	\$15,103	862	0.27	464	0.15	2.59	]		\$5	8,706,79	98	1
Ardmore, OK												1					1
Atchison, KS																	
Atlanta-Sandy Springs-Alpharett																	
Atlantic City-Hammonton, NJ			ſ				1										
Augusta-Richmond County, GA-SC			Weight →	25.0%	12.5%	12.5%		25.0%		25.0%							
Austin-Round Rock-Georgetown,	v			1	1	^	-	1		^							
						Avg		Avg ED		Avg IP	(Avg)						
BSA	Facility Name					Episode	ED Visits		IP Admits		Risk		Rank Avg		Rank	Rank	
		NPI #	(P) Patients		Avg E/P	Cost (AEC)	(EDV)	(AEDV)	(IPA)	(AIPA)	Score	Rank E		Rank AEC	AEDV	AIPA	Tot
lbuquerque, NM	AHC OF ALBUQUERQUE LLC	1629244124	38	42	1.11	\$11,802	2	0.05	2	0.05	2.26	1	2	3	2	2	\$
	ALBUQUERQUE HEIGHTS HEALTHCARE AND REHABILITATION CENTER, LLC	1629260781	9	9	1.00	\$18,174	1	0.11	1	0.11	3.71	2	1	4	3	3	\$
	PEAK MEDICAL NEW MEXICO NO. 3 LLC	3439965121	7	8	1.14	\$12,958	1	0.17	1	0.17	2.70	3	3	6	4	5	Ş
	ALBUQUERQUE OPERATIONS LLC	1619447554	7	8	1.14	\$6,951	0	0.00	0	0.00	3.67	3	3	1	1	1	
	ST. THERESA HEALTHCARE AND REHABILITATION CENTER, LLC	1700078870	6	7	1.17	\$22,587	3	0.43	2	0.29	4.68	4	4	5	5	4	Ş
	ODELIA HEALTHCARE LLC	1811552359	6	6	1.00	\$10,814	0	0.00	0	0.00	3.94	5	1	2	1	1	
	WELLSTAR SYLVAN GROVE HOSPITAL, INC	1386664779	10	10	1.00	\$30,799	0	0.00	1	0.10	2.52	1	1	3	1	2	\$
	JACKSON GA OPCO LLC	1073192167	6	9	1.50	\$12,315	0	0.00	0	0.00	2.31	2	2	1	1	1	\$
	PIEDMONT HENRY HOSPITAL, INC.	1790781821	6	6	1.00	\$16,150	1	0.17	1	0.17	2.25	3	1	2	2	3	\$
	ABSECON OPERATOR, LLC	1467018960	11	14	1.27	\$23,978	0	0.00	0	0.00	2.32	1	3	5	1	1	\$
	EGG HARBOR CARE AND REHABILITATION CENTER LLC	1457010449	7	10	1.43	\$11,198	0	0.00	0	0.00	1.55	2	4	1	1	1	
	ROYAL SUITES CARE CENTER LLC	1144321886	8	8	1.00	\$12,613	0	0.00	0	0.00	1.59	3	1	3	1	1	\$
	GALLOWAY NURSING & REHAB LLC	1144666579	7	7	1.00	\$21,871	4	0.57	3	0.43	3.32	4	1	4	3	2	\$
	HEBREW OLD AGE CENTER OF ATLANTIC CITY	1528052412	5	6	1.20	\$11,964	1	0.17	0	0.00	2.89	5	2	2	2	1	Ş
	PUTNAM COUNTY HOSPITAL	3126921876	6	6	1.00	\$11,721	0	0.00	0	0.00	1.06	1	1	1	1	1	Ş
	LUTHERAN HOME FOR THE AGED	1376539320	7	10	1.43	\$9,187	4	0.40	2	0.20	3.26	1	1	1	2	2	\$
	ELDERCARE OF MARBLE HILL, LLC	1902803232	6	9	1.50	\$28,104	0	0.00	0	0.00	2.80	2	2	2	1	1	\$
	UNLIMITED DEVELOPMENT, INC	2419158613	158	188	1.19	\$18,456	75	0.45	27	0.15	1.96	1	4	7	7	5	\$3
	HELIA HEALTHCARE OF ENERGY, LLC	1043217870	38	56	1.47	\$18,981	29	0.52	18	0.32	2.98	2	6	5	6	6	\$1
	SOUTHERN ILLINOIS HOSPITAL SERVICES	1639595036	36	40	1.11	\$32,765	2	0.05	4	0.10	2.45	3	3	6	1	3	\$1
	SHAWNEE SENIOR LIVING LLC	1467002261	28	37	1.32	\$18,437	17	0.46	12	0.32	2.78	4	5	4	5	7	\$
	MARION REHABILITATION AND NURSING CENTER,LLC	1922103589	18	18	1.00	\$11,227	2	0.11	0	0.00	1.60	5	1	1	2	1	\$
	CARBONDALE REHABILITATION AND NURSING CENTER, LLC	1063518850	14	15	1.07	\$13,414	6	0.40	1	0.07	1.90	6	2	2	4	2	\$
	HERRIN REHABILITATION AND NURSING CENTER, LLC	1932205713	7	7	1.00	\$15,330	2	0.29	1	0.14	4.50	7	1	3	3	4	\$
	ELEVATE CARE WAUKEGAN LLC	1457822199	43	65	1.51	\$13,681	15	0.23	8	0.12	3.86	1	3	1	2	2	\$
	PAVILION OF WAUKEGAN, LLC	1871766741	21	32	1.52	\$24,729	11	0.34	8	0.25	4.62	2	4	4	3	3	\$
	SLOVAK AMERICAN CHARITABLE ASSOCIATION	1114903754	11	14	1.27	\$14,419	1	0.07	1	0.07	3.32	3	2	2	1	1	\$
	ELEVATE CARE RIVERWOODS LLC	1356812093	12	14	1.17	\$17,857	1	0.07	1	0.07	3.27	3	1	3	1	1	\$
	MAJOR HOSPITAL	4959285391	5	8	1.60	\$24,316	4	0.50	2	0.33	4.77	4	5	5	4	4	\$:

Episodes

Patients

Avg Episodes Avg Episode

Cost

per Patient

Avg ED

ED Visits Visits IP Admits

Avg IP Avg Risk

Admits

Score

Total Spend



#### Specialist Report Card (Printable)



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### IDENTIFIED SAVING OPPORTUNITIES

SPECIALITY	Avg RECIPIENT CHOSEN	Avg BEST AVAILABLE	DELTA	% SAVINGS	# OF CLAIMS
AVG	\$1,553	\$993	\$560	36%	7,924
NEUROLOGY	\$3,400	\$310	\$3,089	91%	376
PODIATRY	\$2,426	\$235	\$2,190	90%	289
GASTROENTEROLOGY	\$1,684	\$232	\$1,452	86%	1,285
CHIROPRACTIC	\$401	\$79	\$322	80%	33
RHEUMATOLOGY	\$1,378	\$296	\$1,082	78%	153
ALLERGY/IMMUNOLOGY	\$941	\$217	\$724	77%	84
PULMONARY DISEASE	\$1,425	\$354	\$1,071	75%	177
PSYCHIATRY	\$433	\$111	\$322	74%	72
ADVANCED HEART FAILURE AND	\$1,019	\$270	\$749	73%	1
INTERVENTIONAL PAIN MEDICIN	\$1,989	\$583	\$1,406	71%	138
OBSTETRICS & GYNECOLOGY	\$1,033	\$344	\$688	67%	266
ORTHOPAEDIC SURGERY	\$1,521	\$589	\$932	61%	751
GENERAL SURGERY	\$2,087	\$831	\$1,257	60%	247
DERMATOLOGY	\$582	\$259	\$323	55%	481
INTERVENTIONAL CARDIOLOGY	\$944	\$455	\$489	52%	7
HEMATOLOGY-ONCOLOGY	\$1,212	\$598	\$614	51%	58



"We 1st needed the **ReferralPoint data and reports** to show PCPs, in order for them to see how important it is to allow IdealMATCH to help determine who to refer to"

Dr. Crudup, General Surgery, Medical Director





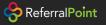
#### How long each chore is taking?

# Which chores you could automate?

REFERRAL IMPACT CALCULATOR	BEFORE	IF ONLY IMPROVED BY	AFTER	
✤ INPUTS	PROBLEM OR OPP		ROI	ROI %
	34		12	
- Network Management				
Ingest Claims to see leakage, referral trends, and savings opportunities		NO		YES
Customize/Rank Specialist Scores on Cost, Outcomes, Loyalty and Access		NO		YES
Customize/Prioritize Networks - In Network, Preferred, VBC, Social		NO		YES
- Referral Selection	13		3	
eConsult - Consult w/Specialist to reduce unnecessary routine referrals	0	NO		YES
Take Referral Order to Create Referral Doc/Update EHR	1	Manual	1	Auto
Prioritize Referrals Orders - By Assigned, Priority, Days Left	1	Manual	0	Auto
Verify Patients Insurance	4	Manual	1	Auto
Check Preferred Specialist Spreadsheet	2	Manual	0	Auto
Check Specialist takes Insurance Spreadsheet	1	Manual	0	Auto
If Needed Research Subspecialty	1	Manual	0	Auto
Distance - Google Maps if within miles of patient home	1	Manual	0	Auto
Language - Match Patient/Specialist	1	Manual	0	Auto
Distribution Balance to Specialists	1	Manual	0	Auto
IdealMATCH - Includes Patient Preferences	0	NO	1	Auto
- Prior Authorizations	10		5	
Referral Notification – Put Patient/Provider info into Availity	2	Manual	1	Auto
PriorAuth - Put Patient/Provider info into Availity	2	Manual	1	Auto
ALL - Login Availity/CarePlus Download PDF Approval + Upload in EHR	2	Manual	1	Auto
PriorAuth - Login Check Status update EHR (Avg 3 days * 5 min/day to look)	2	Manual	1	Auto
PriorAuth - Finish outstanding info (20% of the time?)	2	Manual	1	Outsource to us
- Send Referral	3		1	
Attach Clinical Documentation to Referral in EHR	1	Manual	1	Outsource to us
Fax Referral & Clinical Documents to Specialist	2	Manual	0	Auto
Cost Per Fax Page (Min 5 Pages)	\$0.25			\$0.10
- Scheduling	5		3	
By STAFF – Call/Email Specialist to Schedule Appt	1	Manual	1	Outsource to us
By STAFF – Call/Email Patient the Date/Time of Appt	1	Manual	1	Outsource to us
By PATIENT – Get Patient the Specialist info to Schedule appt	1	Manual	0	Auto
By PATIENT – If Specialist not availablere-issue another Specialist	1	Manual	1	Auto
Text/Email/Call to Confirm with Patient if Scheduled	1	Manual	0	Auto
Close the Loop w/Patient	1		0	
Text/Email/Call to confirm if Showed and rate their Experience	1	NO	0	Auto
Condition specific text/emails/calls to ensure Patient is ok and back to PCP	0	NO	0	Auto
Close the Loop w/Specialist	2		0	
Fax reminders to Close Loop with Specialist if they want more referrals	0	NO	0	Auto
Manually Call Specialist to get Consult Note back (What %)	1	Manual		Outsource to us
Put Consult Note into Patient Chart in EHR (What %?)	1	Manual		Outsource to us
ADT/CCDA HIE Feeds - Updates if Patient Showed, Diagnosis, Procedure, Re-Admits	0	NO	0	Auto
Using your claims – Updates if Patient Showed, Diagnosis, Procedure, Re-Admits	0	NO	0	Auto
- Referral Analytics				
Referral Trends – Measure each step Referral to Close Loop regardless of EHR		NO		YES
Include all Referral Data from your EHR into our Referral Trend Reports		NO		YES
Compare/Rank PCP, Specialist, Referral Coordinator Performance for each step		NO		YES
Leakage Dashboard – Drill down from PCP to Speciality to Specialist		NO		YES



# What is your Ideal Solution?

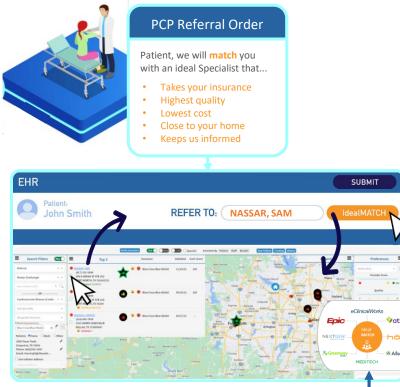


## PHASE 2 – Steerage & Referral Management



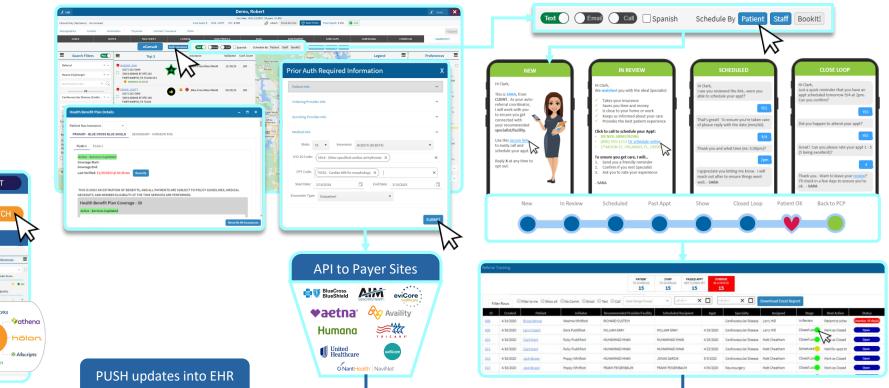
Since we ingest your patients, the ID passes through our IdealMATCH SSO or FHIR button, so we can do the next 2 steps within the EHR iframe in seconds.

4



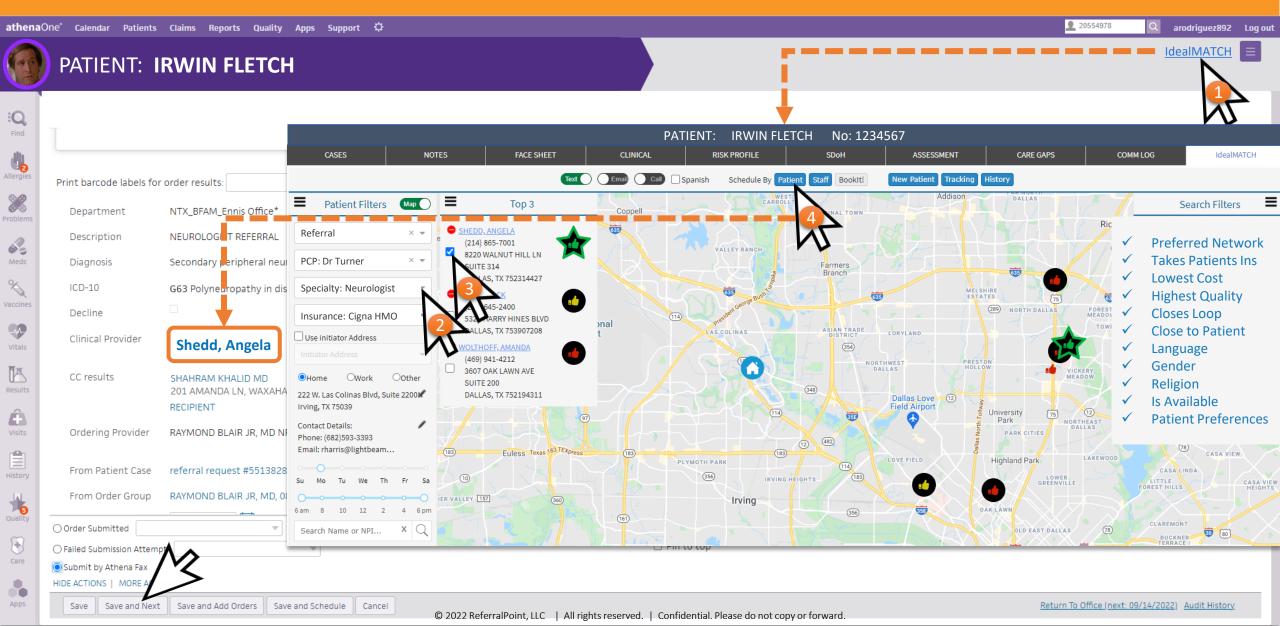
From one screen, RCs can process an eConsult, Verify Patients' Insurance, automate IdealMATCH, auto-API the **Prior Auth**, and trigger the **SARA** messages.

SARA automates texts/emails/IVR in most languages to schedule quicker, reduce no-shows, and close the loop with the Patient & Specialist regardless of EHR.







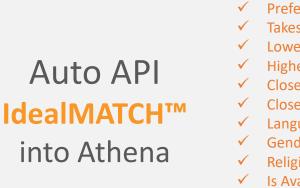




#### Push referral details into Vathena

	y JASKOLSKI									Log out
8	03-03-1917 #4143 E#4143 🛄									
Pind       Apps         Find       Image: Constraint of the second	erralPoint - IdealMATCH	Authorization and # of requested visits Procedure code Insurances Date of service Urgency Reason for Referral Appointment Time Notes to Patient Prior CT, MRI or X- ray Studies? History	Action Action By Create p-jmoore3	Y* [0] ION □ Add	iority As cb. 7 H	Quickview one time as ssigned To bulkley HILLS DEPARTMENT STAFF HILLS DEPARTMENT STAFF	Action Note Order Signed ( <u>pin to top</u> ) ReferralPoint: Assigned Clinical Provider 1336128909 (p	CAN INTEGRATE WITH MOST EHRS + CONICALWORKS		*
		04-29-2023 12:57 PM ( cardiologist referm Sayling Cancel	API-27653 ral in SUBMIT to			HILLS DEPARTMENT STAFF	ReferralPoint: Insurance Verified Successfully ( <u>pin to to</u> VIEW ACTIONS	A	udit History	

#### Or Auto PUSH the Ideal Provider without going to IdealMATCH pop up



- Preferred Network
- Takes Patients Ins
- Lowest Cost
- **Highest Quality**
- **Closes Loop**
- Close to Patient
- Language
- Gender
- Religion
- Is Available
- Patient Preferences  $\checkmark$

**Phase 1** = Auto populate IdealMATCH when Specialist field is empty

**Phase 2** = Auto populate IdealMATCH but give PCP ability to override it with easy Reason Code **Phase 3** = Auto populate IdealMATCH plus Auto Verify Patient Ins + Auth without using RC at all

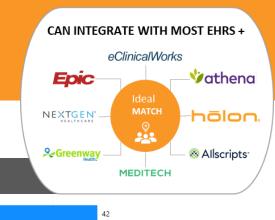
- 1. Tier 1 within 10 miles WITH Insurance matching
- 2. Tier 1 within 15 miles WITH Insurance matching
- 3. Tier 2 within 15 miles WITH Insurance matching
- 4. Tier 1 or Tier 2 within 20 miles WITH insurance matching
- 5. Tier 1 or Tier 2 within 20 miles W/O insurance matching
- 6. OON 20 miles WITH insurance matching
- 7. OON 20 miles without insurance matching
- 8. Stop, let a human decide

Calendar Patient	s Claims	s Financials	Reports	s Quality	y Apps Su	ıpport 🌣			<b>1</b> 4143	Q
Lacey JASKOLSK 106yo F 03-03-1917		E#4143 【	]							
ardiologist refer	ral in SI	UBMIT to	7 HILLS	DEPAR	TMENT ST	AFF (created	05-01-2023 02:2	20 PM by p-jmoo	ore3) #204878	
Last Note: Referral	oint: Ass	igned Clinic	al Provide	r 133612	8909 ( <i>API-27</i>	653, 05-02-2023)				
									3	
Referral status Order	signed						To schedule	🥝 0 attached	*SELF PAY*	~
iew ALL Orders in SL	JBMIT ass	igned to 7 H	IILLS DEPA	RTMENT	STAFF					
rint barcode labels f	or order i	results:			~					🔒 PRI
Department	7 Hill	ls Departmer	nt							
Description	CARD	DIOLOGIST RE	FERRAL							
Diagnosis	Refer	rral needed								
10	Z76.8	39 Persons e	ncounteri	ng health	services in o	oth circumstance	S			
Clinical Provider	Tulika	a Jain MD: 71	150 Green	ville Ave S	Ste 500, Dalla	as TX 75231, Ph (2	214) 369-3613, Fax (2	214) 369-6042, NPI 1	336128909	
CC results	RECIP	DIENIT								
Out-of-Network										
Reason										
Ordering Provider	p-jmo	oore3	Approve	d/Denied		d by Jonathan M	oore 05/01/23			
Procedure code				^^	$\sim$					
Insurances	Prim	iary: *SELF P/	AY* [0]							
msurances	EDIT	AUTHORIZAT		Add aut	h to Quickvie	w one time as	Default 🔻			
Date of service			,							
Urgency										
Reason for Referra	al 📃									
Appointment Tim	e									
Notes to Patient										
Prior CT, MRI or X- ray Studies?				V						
istory										
ate / Time	Action	Action By	Status	Priority	Assigned To	l.	Action Note			
					chulklau					
05-01-2023 2:20 PM		p-jmoore3			cbulkley		Order Signed ( <u>pin t</u>			

#### cardiologist referral in SUBMIT to 7 HILLS DEPARTMENT STAFF #204878 VIEW ACTIONS

Save Cancel





#### Represents only 20% when the admin remembers to select which EHR when creating the ticket.

Athena					42
Epic					42
Not an option				36	
ECW			21		
Nextgen		16			
Allscripts		15			
Greenway Intergy		15	Interoperability Standards Supported		
Meditech	5		LB Remote Agent – Secure Point-Point Web-Based Connection	Top 20 EHRs • Advanced MD • Practice Fusion	Hospital   Lab   Radiology
Amazing Charts	4		LB Flat File Spec	o Allscripts o Health Fusion	o Cerner o McKesson
Greenway Primesuite			GPRO / Web Interface	<ul> <li>Amazing Charts</li> <li>Healthland</li> <li>Athena</li> <li>IDX</li> </ul>	O Meditech     O ISvs     O IATRICS     O Lifespan Radiology
Kareo			LB Connect – 70+ Global HIE Installations	o Athena o IDX o Cerner o McKesson	O IATRICS     O Litespan Radiology     O GE RIS     O RIMI Lab Results
	4			o eCW o Medent	o Quest o Cerner Radnet
Provider Flat File			IHE XDS.b / PIX / PDQ (v2 and v3), XCA, XCPD, XDM, XUA	o eMDs o Medhost	o Labcorp o Cerner Pathnet
Advanced MD	3		<ul> <li>XDS.b (Query / Retrieve ('Pull') documents)</li> <li>XDR ('Push' documents via Direct protocol)</li> </ul>	<ul> <li>Elation</li> <li>Meditech/Advance</li> <li>EPIC</li> <li>NextGen</li> </ul>	o <u>Medcom</u> o Siemens Soarian o RIA o IDX
Practice Fusion	3		• XDR ( Push documents via Direct protocol)	O EPIC     O NextGen     O GE Centricity     O Picasso EHR	o RIA o IDX
Cerner	2		Web Services: MLLP, HTTP, POST, HTTP SOAP (WS)	o Greenway o QS1-Primecare	
CompuGroup	2		FHIR & Smart on FHIR API		
GE Centricity	2		Lightbeam Public API	Top 20 Health Plans	
MicroMD	2		FTP / SFTP (regular automatic query)	• Aetna (10+) • FLBlue	• Horizon BCBS • MSSP (5+)
Azalea Health	1		HL7 v2 / v3		o Horizon o Optum
Care Tracker	1		CCD / CCDA (bi-directional exchange via direct and data parsing)	o Anthem o Geisinger	o HP o Premier
Care360	1		Claims (CCLF, Excel, Text Files)		o Humana (8+) o United
Practice Partner				o Cigna (3+) o HMSA	o Medicaid (many) o Wellmed
	· ·				
TCC	1				
	0 10		20	30	40 m (u) VkA CNA PENA/2 /Poformal Point ECNA Interfaces

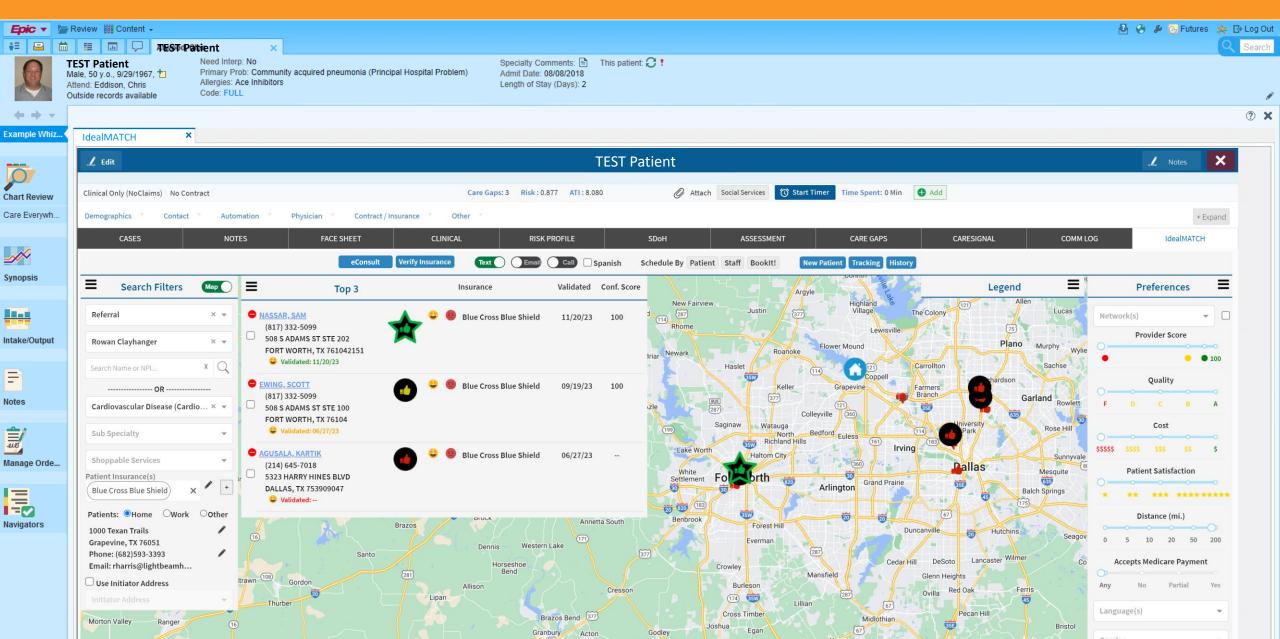
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https://expo.allscripts.com/Apps/Details/ReferralPoint

https://referralpoint.quip.com/vLXkAGNAR6W2/ReferralPoint-ECW-Interfaces https://marketplace.athenahealth.com/product/lightbeam-care-insights

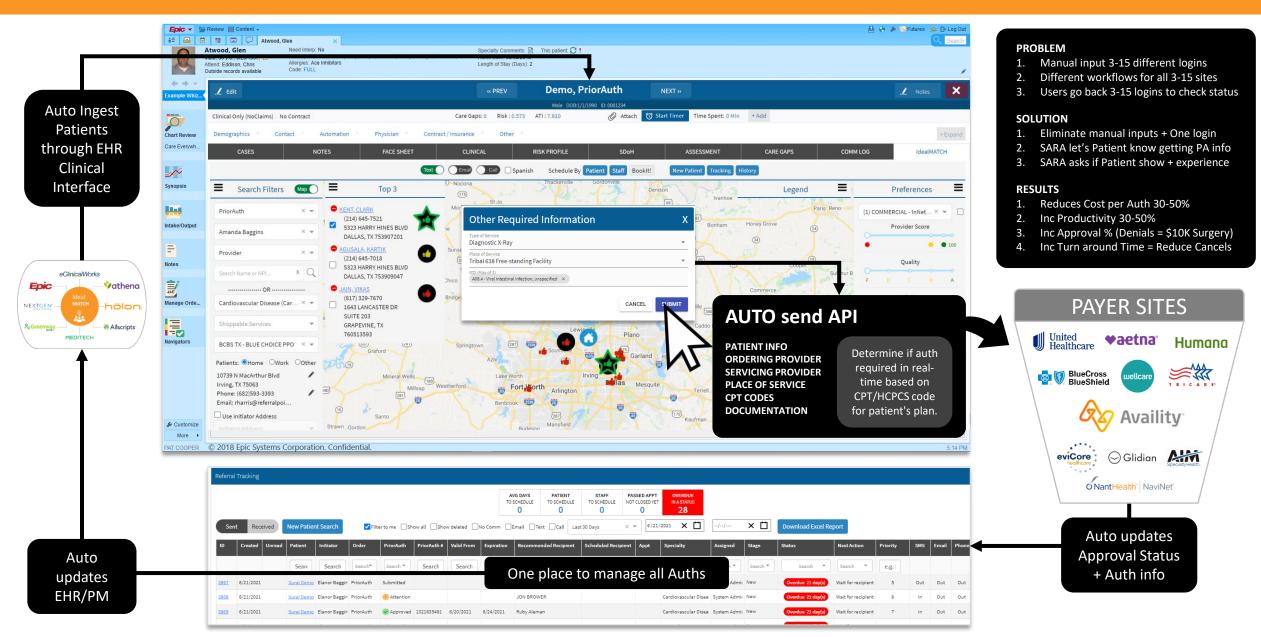






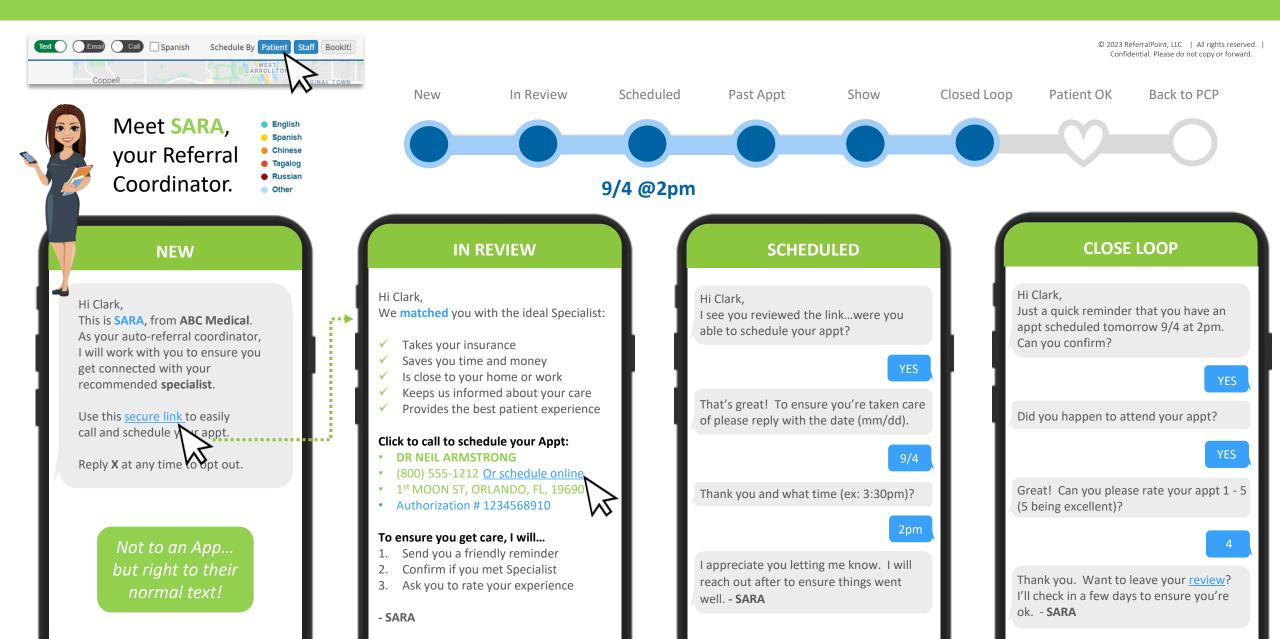


#### Automate Auth without logging into Payer sites





Automated texts, emails, or calls in English, Spanish or others creating higher contact rates to reduce No Shows while sharing data with Providers to close the loop regardless of EHR.





#### FAX COVER – PATIENT REFERRAL

#### Dr Angela Shod,

I am referring one of my patients to see you. Please see the following page for the patient's contact information and other details of the referral.

Vanguard Medical Group

Our practice would like to focus our referrals on those specialists who are good communicators not only with patients but with us, the primary care provider. It is also helpful to us if we know a little more about your practice and which insurances you accept. We also ask our patients to give us feedback about their experience with you and are happy to provide that back to you.

If you would like to continue to receive referrals from us, please go to www.referralpoint/specialistinfo and enter your invitation code: 1234567

	PH	AM, DA	VID									Active	Definition	DEALMATCH	
Update Insurances you	NPI	544199		Cardiovascula Internal Media	r Disease (Cardio	slogy) [06]	Specialty Type Primary Specialty Secondary Specialty	Insurance I	ietwork(s)	Requires Pa Appt Patient Pref	ient Details Prior 6 rrence(s) 🖊	o Scheduling		60 d SUBJECTIVE A	
take, Schedule, and Referrals	Ethni Unkn	own Data uages(s)		# Referraisa	the to receive/m	onth= 70			etwork(s) ≠ IL - InNetwork						
ou can Receive	1	ciałty Scare(s	Schedule	Report Card	Referral Trends	Appt Henry	day Tuesday	Wednesday	Thursday	Friday	Saturday 5	under		SSSSS RATIENT SATISFAC	TION
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The information you provide will help us make better referrals to you and then track those referrals as well as patient experience.

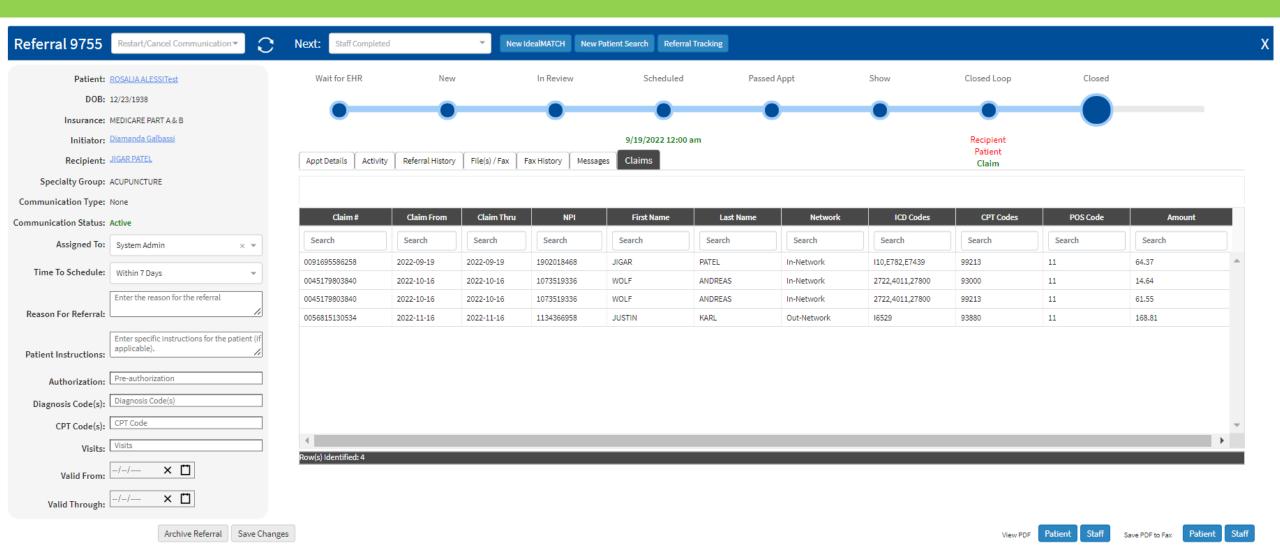
#### I look forward continuing to work with you.

Dr. Mc Carrick

Vanguard M	edical Group	
PATIENT: ROBERT DEMO	INITIATOR/REFER FROM:	ROWAN CLAYHANGER
DOB: 1/1/1970 Age: 51 Phone: (682) 593-3393 Gender: Male Insurance: No Contract Val	Address: , , Phone: 855-REFER-ME (855-733-3763) lid Through: NPI: 1669544003 Visits:	Urgency: <b>Within 7 Days</b> Expires: Auth#: Specialty: Dermatology
RECIPIENT INSTRUCTIONS - Authorized by ROWAN CLA	AYHANGER on TBD at TBD	)
<ol> <li>I appreciate your evaluation and recommendations.</li> <li>To help us close the loop please</li> <li>If Patient hasn't contacted you, call Patient to schedule</li> <li>Fax back consult note to xxx-xxx within 72 hours</li> <li>Confer with us if secondary referrals are needed</li> </ol>	REFERRAL REASON: DIAGNOSIS CODES: CPT CODES: ANSITION OF CARE: VILL ALSO PROVIDE:	
<ol> <li>If you need further info write below and fax back</li> </ol>		
·	:IPIENT/SPECIALTY: Derma	atology
PATIENT INSTRUCTIONS     REC       Since we know you and the specialst, we're able to match you with the right one that     1.       1. Accepts your insurance     2.       2. Saves you time and money     3.       3. Is close to your home or work     4.       4. Keeps us informed about your care     5.       5. Provides the best patient experience     First, call the RECIPIENT to schedule your Appt.       Then, our auto-referral coordinator will follow up with Texts, fimalis, or Calls to ensure you were able to schedule	IPIENT/SPECIALTY: Derma 1st ANGELA SHEDD (214) 865-7001 8220 WALNUT HILI DALLAS, TX, 75231	L LN, SUITE 314
<ol> <li>If you need further info write below and fax back</li> <li>PATIENT INSTRUCTIONS REC</li> <li>Since we know you and the specialst, we're able to match you with the right one that</li> <li>Accepts your insurance</li> <li>Saves you time and money</li> <li>Is close to your home or work</li> <li>Keeps us informed about your care</li> <li>Provides the best patient experience</li> <li>First, call the RECIPIENT to schedule your Appt. Then, our auto-referral coordinator will follow up with Texts, Emails, or Calls to ensure you were able to schedule your appt and receive the care you need.</li> <li>NOTE: If assistance needed, please call 855-REFER-ME (855-733-3763)</li> </ol>	1st ANGELA SHEDD (214) 865-7001 8220 WALNUT HILI	L LN, SUITE 314
PATIENT INSTRUCTIONS     REC       Since we know you and the specialst, we're able to match you with the right one that     1.       1. Accepts your insurance     2.       2. Saves you time and money     3.       3. Is close to your home or work     4.       4. Keeps us informed about your care     5.       5. Provides the best patient experience     First, call the RECIPIENT to schedule your Appt.       Then, our auto-referral coordinator will follow up with Texts, Emails, or Calls to ensure you were able to schedule your appt and receive the care you need.       NOTE: If assistance needed, please call 855-REFER-ME	<b>1st ANGELA SHEDD</b> (214) 865-7001 8220 WALNUT HILI DALLAS, TX, 75231	L LN, SUITE 314



Tracking Referrals through Closing the Loop with the Patient, the Specialist, and because we can ingest your claims, we automatically know if Patient showed, diagnosis, procedure, and cost.



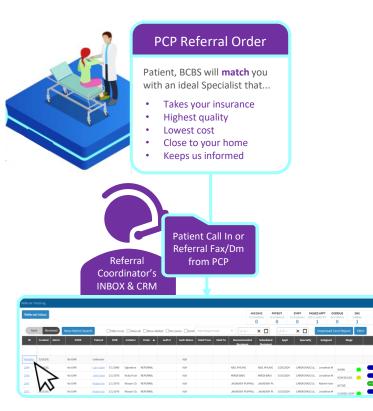
## For INBOUND Referral Management

Meet **SARA** your Auto Referral Assistant!

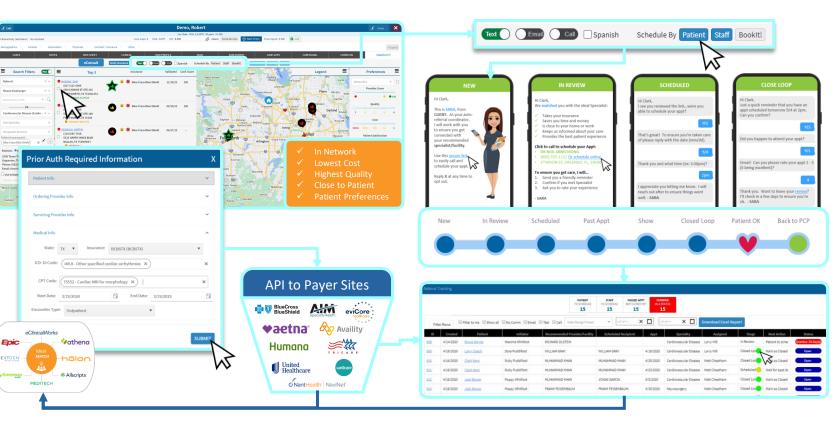


Inbound Referral INBOX & CRM 5 Auto-IdealMATCH™ & AUTHORIZATION 6 Auto-Schedule & CLOSELOOP

Referral Coordinators receive Referrals from Providers into their INBOX and since we will already have patient data, we can **streamline the process**.

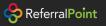


From one screen, RCs can process an **eConsult**, **Verify Patients' Insurance**, automate **IdealMATCH**, auto-API the **Prior Auth**, and trigger the **SARA** messages. **SARA** automates texts/emails/IVR in most languages to schedule quicker, reduce no-shows, and **close the loop with the Patient & PCP** regardless of EHR.



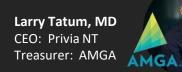


# What **Results** do you want?



# **Reduced Referral Cost by 45% & Staffing Challenges**

- ✓ RP provided cost/quality data (we couldn't get) to build our Specialist Network
- ✓ Then integrated IdealMATCH right into our EHR making it quick and easy
- ✓ 90% routine referrals now scheduled by patient via SARA, automated referral assistant
- ✓ Leakage reports identified minimum \$4M/yr. rev opportunity (\$178 Office Visit)
- ✓ Identified missed opportunities to refer to Specialist in same Zip Code
- ✓ We now outsource 3500+ referrals/mo to ReferralPoint's Referral Desk
  - + Reduced referral errors from 31%+ to 1.4% to meet criteria for MIPS (VBC)
  - + Reduced time to close referrals/auths from 7 days down to 2 days
  - + Saving 1,167 hrs/mo ...so staff can focus on taking care of patients
  - + Lowered cost to process referrals by 45% ...vs our staff (March saved \$13,164)



"ReferralPoint has helped identify gaps and improved our referral processes using data and automation which has continued to improve our clinical and financial outcomes."



#### How Privia NT Reduced Referral Costs by 45% and Improved ACO + MIPS Outcomes

Privia Medical Group (North Texas), a 370-provider multi-specially group, is dedicated to prioritizing quality patient care and is successfully serving 45,000+ attributed patients through its ACO. In 2019, Privia NT generated nearly 53 million in shared savings through its MSSP. While exploring how best to serve its patients and reduce costs through ongoing improvement, the group uncovered uniformity issues in referral processes and a lack of data and automation across multiple offices.

Implementing ReferralPoint's cost/quality data insights and automation has allowed Privia NT to build their preferred specialise therwork, identify: revenue opportunities and streamline their process. Outcourcing 3,500 referrals per month to ReferralPoint has helped alleviate the burden on their staff, reducing cost by 45%, errors by 95%, and time to close the referral loop by 5 days. To see the before and after, we've outlined the challenge solution, and results.



processes using data and automation which has continued to A improve our clinical and financial outcomes."

Click above to review Case Study

## IMPROVED WORKFLOW AUTOMATION



- ✓ Integrated IdealMATCH within EHR workflow, improving ability to refer in-network, low cost, high quality
- ✓ Automated manual tasks and decreased time required to refer, schedule, and close loop with patient
- ✓ Automation to verify patient insurance and prior auth, saving an additional 10 minutes
- $\checkmark$  Automation to remind specialists to send back consult note and close the loop



"Another benefit is RP automated forwarding of clinical documentation from the PCP's EHR to the specialist. It's a big time-saver and crowd pleaser in our group"

Dr. Crudup, General Surgery, Medical Director

## ENHANCED PATIENT EXPERIENCE



 Automated texts, emails, and calls in English and Spanish to increase contact rates and reduce no shows

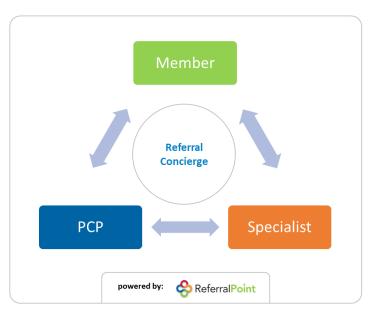
- Automated patient scheduling to ensure connection with specialist, whether patient's or specialist's responsibility
- Automated closed loop with patient, including if patient scheduled, showed, and experience with the specialist

90% routinow pati

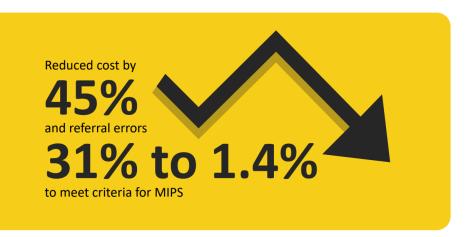
routine referrals now scheduled by patients via SARA



## **REDUCED STAFFING CHALLENGES & COST**



- ✓ Created Outsourced Referral Desk then trained PCPs staff
- Reduced time to close referrals and auths from 7 to 2 days
- ✓ Saving 1,167 hrs/mo allowing staff to focus on patient care
- ✓ Reduced referral errors from 31% to 1.4% to meet criteria for MIPS
- ✓ Lowered cost to process referrals by 45% compared to using Privia Staff
- ✓ Currently processing 3,500+ referrals/mo and increasing monthly



## Reduced Time Per Referral by 50% Increased Keepage by 27%

- ✓ Built our Preferred Network within ReferralPoint
- ✓ Integrated to PUSH IdealMATCH right into our Athena EHR
- ✓ Reduced time per referral by 50%
- ✓ Reduced 1,200+ overtime hours/mo \* \$25 = \$30K/mo savings
- ✓ Reduced from referral order to completion by 2 days & closed loop by 7 days
- ✓ Identified High-Cost Specialist Saving Opp over \$10M in just the first Market
- ✓ Increased overall Keepage 27% in the last 9 months and still increasing >





Krystal Keys-Merritt Referral Ops Manager 75 Referral Coordinators

> Aaron Stewart, MHA VP Network Management

#### Overall KEEPAGE %



## **Reduce Manual Chores**



	Referrals Per Month	25,000				
	Referral Coordinators (FTE)	75				
	Referrals Per FTE/mo	333				
	Labor Rate/Hour (+ Benefits)	\$19.43				
	FTE Hours/Mo (Minutes/Mo)	173	10,400			
		BEFORE ReferralPoint	AFTER ReferralPoint	ESTIMATED Savings	REDUCE FTE	INCREASE CAPACITY
		Minutes	Minutes	Minutes		
	* PHASE 1	31.2	26.2	5	12.0	19%
5	<ul><li>➡ per Month</li></ul>	\$252,590	\$212,111	\$40,479		
	+ PHASE 2	31.2	21.2	10	24.0	47%
ns	● per Month	\$252,590	\$171,632	\$80,958		
	* PHASE 3.1	31.2	16.2	15	36.1	93%
d	<ul> <li>➡ per Month</li> </ul>	\$252,590	\$131,153	\$121,438		
7	* PHASE 3.3	31.2	6.2	25	60.1	403%
а	➔ per Month	\$252,590	\$50,194	\$202,396		

Stopped using Spreadsheet
 Stopped using Google Maps

Added SSO
 Added Specialist Ins in RP

3. Automated Verify Patient Ins

4. Automate Prior Auths

Phase 3.1 = Auto populate IdealMATCH when Specialist field is empty

Phase 3.3 = Auto populate IdealMATCH plus Auto Verify Patient Ins + Auth without using a Referral Coordinator

# Reduced Leakage 75% + Unnecessary Costs 10%



Vanguard Medical Group

Tom McCarrick, MD Chief Medical Officer

- ✓ What I like most is getting 100% more control over our referrals.
- ✓ Before, we didn't know our out of network % but now that we can track and control it, we've seen it drop from 38% down to 4.1%.
- ✓ The Auto Referral Coordinator helps us schedule, saves admin time, reduces no shows, and increases patient experience.





"What I like most about ReferralPoint is getting 100% more control over our referrals. Before, we didn't know our out of network % but now that we can control and track it, we've seen it drop from 33% down to 8%.

ReferralPoint has helped us market to our patien so they know not to do a Google search to see a specialist. Rather, to contact us so we can connec them with the right high-guality specialist."





#### Enterprise VISIBILITY™

### Each step and stage is auto updated so you can **Track** each step from **referral order** to **closed loop** regardless of EHR.

¢	Referral	EXECUTIVE DASHBOARD	Referral Trends										YEAR I	OCATION	TYPE	ORDERS	ASSIGNED
											SE	LECT >>	2023	All	ALL	ALL	All
	REFERRALS																
*	NETWORK BUILDER																
٩	Match Criteria		Bef	ore RP Trend or w/RP Delta	2023-01	2023-02	2023-03	2023-04	2023-05	2023-06	2023-07	2023-08	2023-09	2023-10	2023-11	2023-12	TOTAL
4	Build Network	REFERRAL SELECTION (IdealMA	тсн)														
4	Provider Network	# Specialist Referrals		132 931 799	355	295	854	1,088	1,198	1,129	1,062	1,249	1,014	1,118	997	814	11,173
		# Facility Referrals			0	0	0	0	0	0	0	0	0	0	0	0	•
	Facility Network	# Total Referrals			355	295	854	1,088	1,198	1,129	1,062	1,249	1,014	1,118	997	814	11,173
Ÿ.	ORG Rank Providers	# PCP to Specialist Referrals			355	295	854	1,088	1,198	1,129	1,062	1,249	1,014	1,118	997	814	11,173
	PCP Rank Providers	# PCP to Facilities Referrals			0	0	0	0 5.4%	0	0	0	0	0	0	0	0	-
ጵ	Specialty Mapping	PCP to Specialist Leakage % (In Netw PCP to Specialist Leakage % (In or P		3 <mark>8%</mark> 4.5% -33.5%	2.8%	3.4% 1.7%	3.7% 2.5%	5.4% 4.3%	4.6% 3.8%	3.5% 2.5%	5.3% 3.5%	5.4% 3.4%	4.5% 3.2%	4.4% 3.0%	4.5% 3.6%	4.1% 1.6%	4.5% 3.1%
<u>8</u> -	Insurance Management	PCP to Facilities Leakage %															
<u>N-</u>		Overall Leakge % (In or Preferred Net	work)		1.4%	1.7%	2.5%	4.3%	3.8%	2.5%	3.5%	3.4%	3.2%	3.0%	3.6%	1.6%	3.1%
QA	REFERRAL COORDINATOR	Avg IdealMATCH Score - In Network	9	97.4 5.4	94.7	97.3	97.5	97.4	97.6	97.1	97.8	97.6	97.4	97.4	97.6	97.6	97.4
_	Patient Search IdealMATCH	Avg IdealMATCH Score - Preferred N	etwork		80.2	80.4	80.5	79.5	80.8	78.5	80.2	79.9	80.3	79.7	79.1	79.1	79.8
₽	Referral Tracking	Avg IdealMATCH Score - Out of Netw	ork		8.3	2.7	5.6	6.8	6.6	10.1	10.1	9.1	7.0	8.7	6.5	5.5	7.7
	Fax Management	Avg IdealMATCH Score - All Referrals			93.5	95.4	95.0	93.3	94.0	94.7	94.4	94.3	94.4	94.5	94.1	95.7	94.4
0 = 1111	REPORT CARD	REFERRAL MANAGEMENT															
E		# Urgent/STAT			0	0	0	0	0	0	0	0	0	0	0	0	0
_	Report Card Criteria	# Routine			355	295	854	1,088	1,198	1,129	1,061	1,249	1,013	1,118	997	814	11,171
	Org Report Card	# Referrals			355	295	854	1,088	1,198	1,129	1,061	1,249	1,013	1,118	997	814	11,171
	Referral Impact Trends	# Auths			0	0	0	0	0	0	0	0	0	0	3	1	4
	NETWORK VISIBILITY	# of Schedule by Patient			355	295	850	1,087	1,196	1,125	1,057	1,246	1,012	1,115	996	811	11,145
-		# of Schedule by Staff			0	0	4	1	2	4	5	3	2	3	1	3	28
	Leakage by Specialty	Open Referrals			132	99	253	357	369	363	327	408	341	355	377		3,654
	Leakage by Contract	Avg Days to Get Scheduled			8.7	7.6	5.8	7.0	4.9	6.4	6.8	7.6	6.2	5.9 9.374	5.4		6.3
	Leakage by Facility	ARC Messages Sent Engaged %		67,3% 6.3%	1,243 62.8%	1,232 66.4%	4,076	5,702	4,565 <b>69.2%</b>	6,483	9,164 <b>69.1%</b>	10,382 67.3%	8,558 66.3%	9,374 68.2%	8,005 62.2%	6,096 66.5%	74,880 67.3%
	Leakage by PCP	Scheduled through ARC % (Scheduled		07.5% 0.5%	45.7%	49.5%	70.4%	67.2% 46.0%	48.6%	67.8% 48.8%	45.9%	44.6%	47.0%	43.4%	44.7%	43.4%	46.2%
		Show % (Show / Scheduled)	1 =======		31.4%	38.1%	39.5%	37.8%	48.0%	36.4%	27.9%	32.5%	28.5%	43.4%	36.8%	27.7%	40.2%
	Leakage by Procedure Group	Closed Loop with Patient (Closed / Sh	low)		78.1%	89.2%	78.3%	85.8%	80.8%	83.1%	85.1%	79.5%	73.3%	82.5%	82.4%	86.2%	81.8%
	Professional Claims Analysis	Avg Patient Experience Score			4.3	4.6	4.7	4.7	4.7	4.6	4.7	4.7	4.5	4.6	4.6		4.6

#### Next Steps



#### **BEFORE**

- 1. No visibility where we **ARE**
- 2. No control of Leakage
- 3. No control costs/quality
- 4. No distribution balance
- 5. Overwhelmed providers/staff
- 6. Manual patient communication
- 7. Low close-loop. Not Accountable

# The **Point** is to get from where you **ARE** to where you want to **BE**

#### Tailored DEMO

Vision

DISCOVERY

1<sup>st</sup> MEETING to capture your issues and

vision to prepare a personalized

and where you want to **BE** 

demo based on where you /

#### 2<sup>nd</sup> MEETING to prioritize criteria needed to

resolve your issues, achieve your vision, and build your Blueprint

#### Optional MEETING

with your Referral Mgr. to validate their manual steps

#### Customized BLUEPRINT

#### 3<sup>rd</sup> MEETING

to walk through a rough draft including ROI, ensure it's ready to go through with Execs, and agree to next steps of the Collaboration Plan Since we can **measure** and **optimize** each step, we're getting **MEASURABLE RESULTS!** 

#### **AFTER**

- 1. 360\* visibility where we **ARE** 
  - Reduced leakage > Inc Rev
- 3. Reduced cost > Inc Savings
  - Increased productivity
- 5. Reduced staff cost

2.

- 6. Increased patient sat
- 7. Increased close loop

\_\_\_% \_\_\_% \_\_% \_\_%

## We'll build your **Custom BLUEPRINT**



				φ.					
		Org Report Card Summary						2	
Seferral Point		Selected BU: Gammidge HealthCare Gammidge HealthCare Partners	Partners	letwork	•				
				ACTUAL	POOR	◆ YOUR :	GOAL		
Φ	Admin	Referrals SENT		787	50			200	
6	IntelligentDATA	In Network %		82.9%	40%		•	90%	
		Refer by Patient %		93.7%	40%			90%	
í,	NetworkMANAGEMENT	Refer by Staff %							
<del>o</del>	eConsults + IdealMATCH	Avg Days until Appt gets Scheduled		MPACT CALC	ULATOR	BEFORE		AFTER	
	SimplifyPRIORAUTH	Scheduled by Patient %				IMPACT/OPP	IMPROVE %	RETURN	
		Scheduled by Staff %	CLIENT CHORES (			35	40%	14	
	BookMDNOW	Avg Days to Appt Date	Network Manage						
	AutoCLOSELOOP	Scheduled by Patient Show %	Referral Selection     Prior Authorizati			11 10		4	
æ		Scheduled by Staff Show %	<ul> <li>Send Referral</li> </ul>	UIIS		2		1	
Ųŗ	CareMANAGEMENT	Avg Patient Experience (1 to 5 Stars)	* Scheduling			5		3	
Ŭ		Closed Loop with Patient %	Close the Loop	w/Patient		4		0	
$\mathbb{N}$	EnterpriseVISIBILITY	Closed Loop with Recipient %	Close the Loop			3		0	
2	ProviderMARKETING	Cost (1 - 5 Ratings)	Referral Analytic			\$753,816			
-		Quality (1 - 5 Ratings)		AUTOMATE REFERRAL CHORES			65%	\$489,980	
			REDUCE LEAKAGE			\$18,503,200	50%	\$9,251,600	
			REDUCE PROVIDER & FACILITY COSTS			\$4,295,784	50%	\$2,147,892	
			INCREASE SHOWS & CLOSING LOOP			\$3,085,740	10%	\$308,574	
			IENT EXPERIEN	ICE	\$7,677,069	6%	\$426,006		
		TOTAL			\$32,759,869	39%	\$12,621,479		

Get VISIBILITY

1

3

into the impact of each step of your referral process.

2 Get ACTION PLAN to improve efficiency, cost, quality, and revenue.

> Get IT NOW Whether you move forward or not, at least you'll have a

Blueprint to show your execs.

Email Robert Harris rharris@referralpoint.com



#### Visit our VBCExhibitHall.com Virtual Booth

**Click Here** 



# Contact Us

rharris@referralpoint.com gschmitt@TheExhibitHalls.com