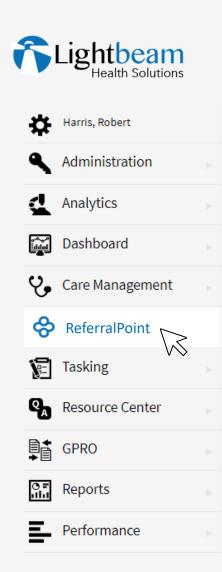
# How PriviaNT and VillageMD Reduced Referral Leakage, Specialty, & Admin Cost

August 9 at 1pm EST

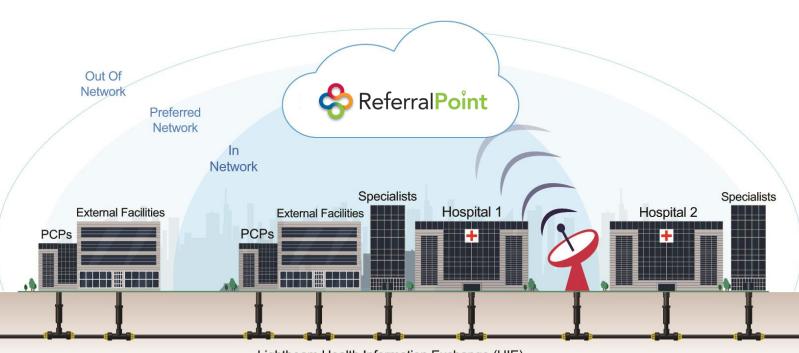




## Who is ReferralPoint?



# Data Driven, Fully Automated, Closed Loop Referral Management Strategy



Lightbeam Health Information Exchange (HIE)

#### Questions we ask each Leadership Team

- 1 What is your Vision?
- 2 What are your **Referral Problems**?
- 3 What is this **Costing** you?
- 4 What is your **Ideal Solution**?
- 5 What **Results do you want**?





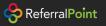


Matt Cheatham VP, Client Success

Think about these questions for you, as we walk through the Case Studies.



# What is your Vision?





#### Who is PMG - NTX?

Privia Medical Group (North Texas), a 370provider multi-specialty group, is dedicated to prioritizing quality patient care and is successfully serving **45,000** attributed patients. In 2019, Privia NT generated nearly \$3 million in shared savings through its MSSP.







## BEFORE VISION (Dec 2019)



Why we started discussing our vision?

While exploring how best to serve our patients and reduce costs through ongoing improvement, we uncovered uniformity issues in referral processes and a lack of data and automation across multiple offices.

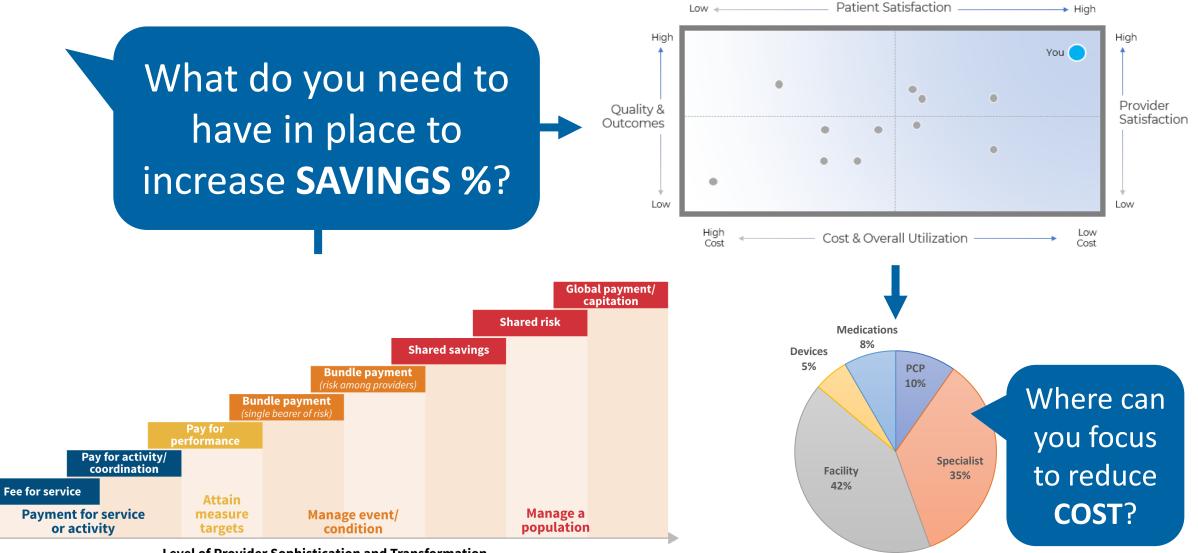


In order to achieve our Vision, we need...

- 1. A partner that not only has CMS Data but 5 yrs. Commercial Data to build Cost by Episode
- 2. A platform that can help us Lower Cost by referring to low cost/high quality specialist
- 3. A partner with the software and experience to help build our Centralized Referral Desk
- 4. A partner that can help us get things in order to expand into MSSPs, ACOs, MSO, etc.

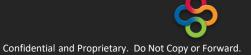
## What do you want to look like in 5+ years?

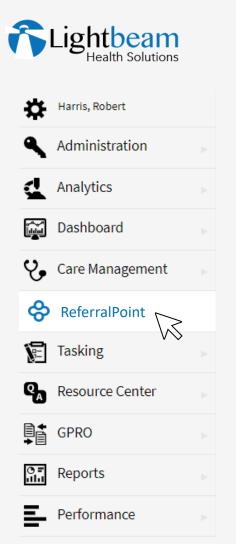
Confidential and Proprietary. Do Not Copy or Forward.



Level of Provider Sophistication and Transformation

## What kind of Partner to achieve your Vision?

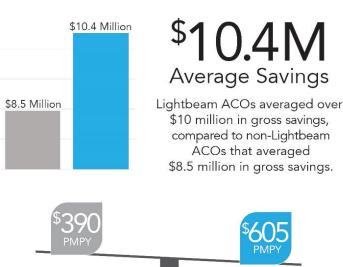




Since ReferralPoint was built within the Lightbeam Pop Health Platform, you get the benefit of all Lightbeam *capabilities and proven track record* to help you move into more risk within VBC.

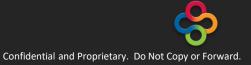


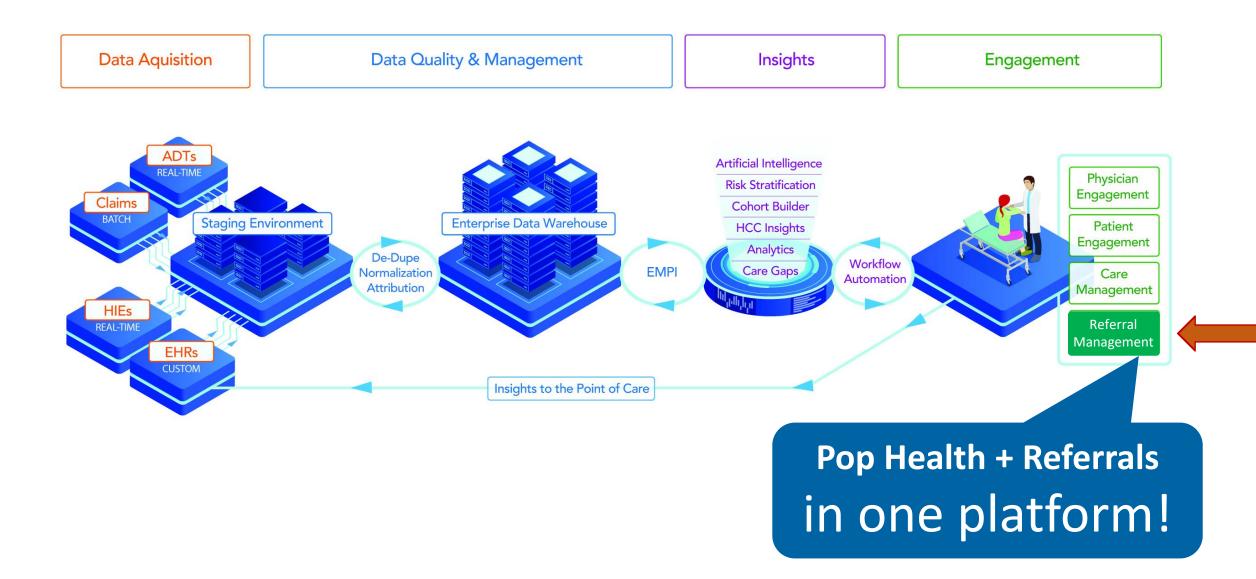
Lightbeam clients have generated over \$1.5 billion in savings throughout the program's history.



Lightbeam ACOs generated 56% higher net PMPY savings (\$605 on average) compared to non-Lightbeam ACOs (\$390 average).

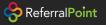
#### What Capabilities to achieve your Vision?







# What are your **Referral Problems?**





Referrals based on WHO the Provider knows



Tennis

# ...or an outdated Spreadsheet?

							Retired?
1	Dr. Johnson	 					Out-of-Network?
2	Dr. Patel	 					Out-of-network:
3	Dr. Ericsen	 	· · · · · · · · · · · · · · · · · · ·		·		Lowest Cost?
4	Dr.Morrison	 			· · · · · ·		
5	Dr.Dolan						Highest Quality?
6	Dr.Philips	 					Classes the Leen?
7	Dr. Weiss	 			· ·	l	Closes the Loop?
8	Dr.Richardson	 					Patients Insurance?
9	Dr. Getler	 					
10	Dr.Fleming	 					+ takes extra time
11	Dr. Rossini	 					+ can't measure
			1	1			+ can't control



#### Are your processes for Patient Experience old?





## **BEFORE CHALLENGES**

#### **1. NETWORK LEAKAGE & COST**

X No access to cost data to score & rank specialists or build preferred networks

X Unable to see PCP referral trends or leakage by network, cost, or location

#### 2. MANUAL WORKFLOW

X Using outdated spreadsheets and memorization when making a referral

X No control to ensure referrals are made to in-network, highest quality, lowest cost specialists and facilities

X Using manual processes to complete referral selection, scheduling, authorizations, and closing the loop

#### **3. LOW PATIENT EXPERIENCE**

X Manual, time-consuming steps increasing gaps and errors

X Manual communication with patients causing long wait times to schedule and missed appointments

#### 4. LACK OF VISIBILITY & ACCOUNTABILITY

X No ability to track each step of the referral through to a closed loopX No ability to compare PCPs' or specialists' performance

#### **5. STAFFING CHALLENGES & ERRORS**

X No ability to maintain referral volumes with limited MA staff

X Difficulty qualifying for MIPS quality standards due to referral errors (30-40%)





#### Custom BLUEPRINT

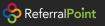
Before Privia NT signed up, we built a custom **BLUEPRINT and ROI** Calculator, tailored to Privia NT's vision.

This helped the executives and managers see the bigger picture and get into alignment with the plan.

				÷				
		Org Report Card Summary						
~	DefermelDe <sup>3</sup> nt	Selected BU: Gammidge HealthCare F	artners ^	Network	•			
6	ReferralPoint	► Gammidge HealthCare Partners						
				ACTUAL	POOR	◆ YOUR	SCORE	GOAL
<b>¢</b>	Admin	Referrals SENT		787	50			200
<b></b>	IntelligentDATA	In Network %		82.9%	40%		+	90%
	$\searrow$	Refer by Patient %		93.7%	40%			90%
Ģ	NetworkMANAGEMENT	Refer by Staff %				•		
<u>ي</u>	eConsults + IdealMATCH	Avg Days until Appt gets Scheduled	REFERRAI	IMPACT CALC	ULATOR	BEFORE		AFTER
		Scheduled by Patient %				IMPACT/OPP	IMPROVE %	RETURN
	SimplifyPRIORAUTH	Scheduled by Staff %		ES (MINUTES)		35	40%	14
	BookMDNOW	Avg Days to Appt Date	Network Mar	agement				
===	BOOKINDINOW		Referral Sele	ction		11		4
8	AutoCLOSELOOP	Scheduled by Patient Show %	Prior Author	zations		10		6
·		Scheduled by Staff Show %	Send Referra	d		2		1
J	CareMANAGEMENT	Avg Patient Experience (1 to 5 Stars)	+ Scheduling			5		3
N	EnterpriseVISIBILITY	Closed Loop with Patient %	Close the Lo			4		0
<u> </u>	Enterprise risibiliti	Closed Loop with Recipient %		op w/Specialist		3		0
	ProviderMARKETING	Cost (1 - 5 Ratings)	Referral Ana	REFERRAL CHOR	=0	\$753,816	65%	\$489,980
		Quality (1 - 5 Ratings)	REDUCE LE		=5	`		
						\$18,503,200	50%	\$9,251,600
				OVIDER & FACILI		\$4,295,784	50%	\$2,147,892
						\$3,085,740	10%	\$308,574
				ATIENT EXPERIEN		\$7,677,069	6%	\$426,006
			TOTAL			\$32,759,869	39%	\$12,621,479



# What is this **Costing** you?



#### Leakage High-Cost Specialist = \$\_\_\_\_Lost Savings? Manual Chores **No Shows** Low Close Loop % Low Patient Sat

- = \$\_\_\_\_Lost Revenue?
- = \$\_\_\_\_ Unnecessary FTE Cost?
- = \$ Lost Revenue?
- = \$ ER Admits?
- = \$\_\_\_\_ Patients Leaving \* LTV

Are you able to measure to know for sure?

#### PHASE 1 – Network & Referral Insights



2 Network MANAGEMENT™ 3 Referral INSIGHTS™

We ingest your patients, claims and 3rd party data, then you weight each data source to customize your **IdealMATCH Scores for each Specialty**. Ingest or build your Networks, then use the scores and map to add or remove Providers and Facilities within tiered **Preferred Networks or VBC Contracts**. Now you can analyze referral trends over the last 3 years to identify areas to reduce leakage and costs by each **Preferred Network and VBC Contract**.

3 <sup>rd</sup> Pai			
Cost/Qua REAL-TI	ality ME	CARDIOLOGIST	-
Your Claims Cost/Quality BATCH	Staging Environment	Outcomes	30%
	Staging Environment	Cost	30%
		Subjective	20%
		Access	10%
HIE REAL-TIME		Volume	5%
EH		Loyalty	5%
		IdealMAT Score	сн





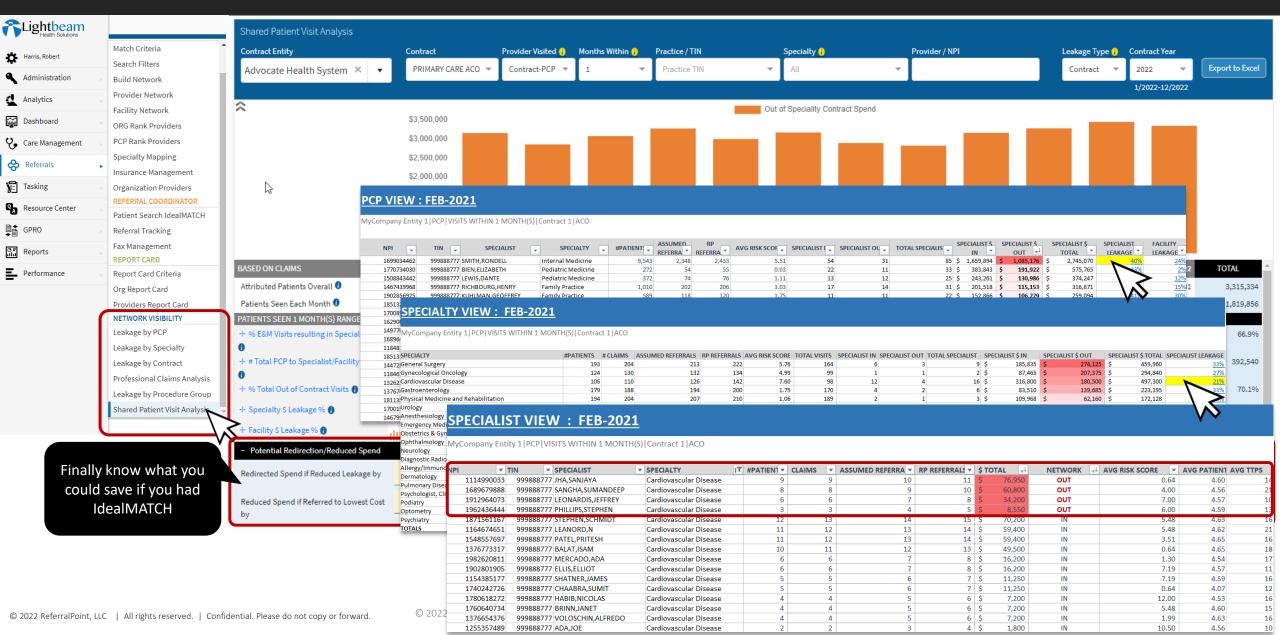
#### 1. Leakage

## What would you do if you could Drill down to see who is referring **Out of Netwo**rk to which Specialist and Facilities?

		Shared Patient Visit Analysis													
Harris, Robert	Match Criteria	Contract Entity	Contract	Provider Visited 🔒	Months Within 🔒	Practice / TIN		Specialty 🔒	)	Provider / 1	NPI	Leak	ige Type 🔒 🛛 C	ontract Year	
Administration	Search Filters	Advocate Health System 🗴 🔻	PRIMARY CARE ACO 👻	Contract-PCP 🔻	1 -	Practice TIN	1	All	,	·		Cor	ntract 🔻	2022 🔻	Export to Excel
-	Build Network Provider Network				<u>^</u>									1/2022-12/2022	
Analytics	Facility Network	~						out of Speciality	Contract Spend						
Dashboard	ORG Rank Providers		\$3,500,000												
Care Management	PCP Rank Providers		\$3,000,000							_					
😪 Referrals	Specialty Mapping		\$2,500,000												
Tasking	Insurance Management Organization Providers		\$2,000,000												
Resource Center	REFERRAL COORDINATOR Patient Search IdealMATCH	~3	\$1,500,000 \$1,000,000												
GPRO	Referral Tracking		\$500,000												
Reports	Fax Management REPORT CARD		_												
Performance	Report Card Criteria	BASED ON CLAIMS	Jan-2022	Feb-2022	Mar-2022	Apr-2022	May-2022	Jun-2022	Jul-2022	Aug-2022	Sep-2022	Oct-2022	Nov-2022	Dec-2022	TOTAL
_	Org Report Card	Attributed Patients Overall 🟮	275,051	271,243	269,632	270,191	271,730	276,295	279,063	279,821	279,197	279,982	281,248	281,881	3,315,334
	Providers Report Card	Patients Seen Each Month 🟮	153,738	138,766	138,888	144,518	145,721	150,350	150,196	155,799	157,040	158,865	165,242	160,733	1,819,856
í í	NETWORK VISIBILITY	PATIENTS SEEN 1 MONTH(S) RANGE													
	Leakage by PCP Leakage by Specialty	+ % E&M Visits resulting in Specialists Visit	64.5%	66.8%	68.9%	67.0%	63.6%	66.3%	69.1%	70.8%	70.4%	66.8%	64.8%	64.0%	66.9%
	Leakage by Contract	· · · · · · · · · · · · · · · · · · ·	32,959	30,019	31,621	33,851	32,056	32,695	30,393	31,133	33,645	34,323	35,643	34,202	392,540
	Professional Claims Analysis	0													
	Leakage by Procedure Group	+ % Total Out of Contract Visits 🚺	71.3%	70.3%	70.0%	70.0%	70.3%	70.2%	69.8%	69.3%	69.5%	70.1%	70.5%	70.0%	70.1%
	Shared Patient Visit Analysis	+ Specialty \$ Leakage % 🚺	61.8% <u>61.8%</u>	<u>61.5%</u>	<u>61.3%</u>	<u>61.3%</u>	<u>60.5%</u>	<u>60.0%</u>	<u>59.4%</u>	<u>57.9%</u>	<u>59.0%</u>	<u>61.1%</u>	<u>61.4%</u>	<u>60.5%</u>	60.5%
	$ \rightarrow $	-+ Facility \$ Leakage % 👔	<u>84.0%</u>	<u>84.5%</u>	<u>84.2%</u>	<u>84.3%</u>	<u>84.9%</u>	<u>83.5%</u>	<u>84.9%</u>	<u>84.0%</u>	<u>83.5%</u>	<u>84.0%</u>	<u>84.6%</u>	<u>83.6%</u>	84.2%
		<ul> <li>Potential Redirection/Reduced Spend</li> </ul>												13.21%	\$92,703,203
	know what you	Redirected Spend if Reduced Leakage by	10% \$4,659,484	\$4,418,533	\$4,855,044 \$	5,318,819	\$4,805,198	\$4,511,615	\$4,536,071	\$4,483,867	\$4,818,680	\$4,911,169	\$5,152,463	\$5,134,267	\$57,605,211
	save if you had ealMATCH	Reduced Spend if Referred to Lowest Cost	<b>5%</b> \$2,842,037	\$2,678,598	\$2,950,106 \$	3,228,707	\$2,901,903	\$2,776,652	\$2,743,881	\$2,744,202	\$2,965,086	\$2,998,262	\$3,122,571	\$3,145,987	\$35,097,993

#### 1. Leakage

## What would you do if you could Drill down to see who is referring **Out of Netwo**rk to which Specialist and Facilities?



#### 2. Referring to High-Cost Facilities & Specialist

3<sup>rd</sup> Party Cost/Quality **Your Claims** Cost/Quality Uncover Savings Opp

op 10 DRG by Spend (Previous 12 Months)					Sa	Savings Opportunties if Referred to Lowest Avg Cost											
						Total Spend				Spend Opp Savings Opp Savings %							
					Summary	ı→	\$7,347,105					\$5,643,924	\$1,703,182	23.2%	by F	endering Fa	cility
												Spend if			Spend if		
		Avg	Total	Avg	Avg	Rank		Rank			Lowest	Lowest Avg	Savings	Potential	Lowest Avg	Savings	Potential
DRG - Description - Rendering	IT Claims	LOS	Days	Day Amt	Claim Amt	ACA	Total Claim Amt	t TCA		Claims	Avg Cost	Cost Used	Opportunity	Savings %	Cost Used	Opportunity	Savings %
= 871	82	6.2	512	\$3,470	\$21,667		\$1,776,681										
□ SEPTICEMIA OR SEVERE SEPSIS W/O MV 96+ HOURS W MCC	82	6.2	512	\$3,470	\$21,667	_	\$1,776,681										
MONTCLAIR HOSPITAL LLC	28	5.6	157	\$4,047	\$22,692	4	\$635,386	1							\$464,751	\$170,635	26.9%
HMH HOSPITALS CORPORATION	22	6.7	147	\$3,738	\$24,974	5	\$549,428	2							\$365,162	\$184,266	33.5%
AHS HOSPITAL CORP.	15	6.1	92	\$3,357	\$20,588	3	\$308,821	3							\$248,974	\$59,847	19.4%
COOPERMAN BARNABAS MEDICAL CENTER INC	12	5.7	68	\$2,929	\$16,598	1	\$199,179	4	$\rightarrow$	82	\$16,598	\$1,361,057	\$415,623	23.4%	\$199,179	\$0	0.0%
ST JOSEPHS UNIVERSITY MEDICAL CENTER INC.	5	9.6	48	\$1,747	\$16,773	2	\$83,866	5							\$82,991	\$875	1.0%
<b>=</b> 177	45		260	\$3,937	\$22,749		\$1,023,706										
■ RESPIRATORY INFECTIONS & INFLAMMATIONS W MCC	45	5.8	260	\$3,937	\$22,749		\$1,023,706										
AHS HOSPITAL CORP.	16	5.8	92	\$3,601	\$20,704	2	\$331,258	1							\$313,062	\$18,196	5.5%
HMH HOSPITALS CORPORATION	12	8.3	99	\$2,979	\$24,574	4	\$294,886	2							\$234,797	\$60,090	20.4%
MONTCLAIR HOSPITAL LLC	11	3.1	34	\$7,726	\$23,879	3	\$262,670	3							\$215,230	\$47,440	18.1%
COOPERMAN BARNABAS MEDICAL CENTER INC	4	6.0	24	\$3,261	\$19,566	1	\$78,266	4	→	45	\$19,566	\$880,488	\$143,218	14.0%	\$78,266	\$0	0.0%
ROBERT WOOD JOHNSON UNIVERSITY HOSPITAL AT RAHWA	Y 2	5.5	11	\$5,148	\$28,313	5	\$56,626	5							\$39,133	\$17,493	30.9%
□No Code Given	77	2.4	185	\$4,844	\$11,637		\$896,050										
COOPERMAN BARNABAS MEDICAL CENTER INC	29	2.6	74	\$4,072	\$10,392	1	\$301,356	1	- ->	77	\$10,392	\$800,153	\$95,897	10.7%	\$301,356	\$0	0.0%
HMH HOSPITALS CORPORATION	21	2.4	51	\$5,435	\$13,199	4	\$277,182	2							\$218,224	\$58,958	21.3%
AHS HOSPITAL CORP.	18	2.3	42	\$4,681	\$10,921	2	\$196,583	3							\$187,049	\$9,534	4.8%
JERSEY CITY MEDICAL CENTER	5	2.2	11	\$5,902	\$12,985	3	\$64,925	4							\$51,958	\$12,967	20.0%
MONMOUTH MEDICAL CENTER INC	4	1.8	7	\$8,001	\$14,001	5	\$56,004	5							\$41,566	\$14,438	25.8%

#### Top 5 Zips by Top 10 Specialty - Opps & Gaps

Zip Codes sorted in descending order by Total Referrals Specialty sorted in descending order by Out of Network

↓

	IN	OUT	Total
= 76104	927	834	1,761
ECARDIOVASCULAR DISEASE (CARDIOLOGY)	122	266	388
* GASTROENTEROLOGY	167	245	412
■ NEUROLOGY	38	90	128
NEUROSURGERY	0	79	79
DERMATOLOGY	0	65	65
	87	56	143
GENERAL SURGERY	47	21	68
■ OBSTETRICS & GYNECOLOGY	73	11	84
■ ENT-OTOLARYNGOLOGY	88	1	89
COLORECTAL SURGERY (PROCTOLOGY)	305	0	305
- 76132	291	1,185	1,476
■ GASTROENTEROLOGY	0	422	422
DERMATOLOGY	0	132	132
■ UROLOGY	0	123	123
ORTHOPEDIC SURGERY	97	121	218
	0	112	112
PODIATRY	0	102	102
ENDOCRINOLOGY	0	88	88
■ OPHTHALMOLOGY	43	74	117
	17	11	28

#### Top 5 Specialty by Top 10 Zips - Opps & Gaps

Specialty sorted in descending order by Total Referrals Zip Codes sorted in descending order by Out of Network  $\downarrow$ 

uring

	IN	OUT	Total
= GASTROENTEROLOGY	176	1,583	1,759
· 76132	0	453	453
· 76104	176	276	452
	0	275	275
€ 75057	0	128	128
· 76022	0	99	99
· 76012	0	96	96
· 76180	0	73	73
€ 76244	0	59	59
· 76102	0	54	54
± 75028	0	35	35
· 76086	0	35	35
= ORTHOPEDIC SURGERY	302	683	985
· 76063	0	152	152
· 76132	105	151	256
	0	93	93
± 76104	115	67	182
€ 75028	0	67	67
· 76015	0	66	66
· 75165	0	48	48
± 76051	0	28	28

Gap

Gap



## IDENTIFIED SAVING OPPORTUNITIES

- ✓ Ability to view 3<sup>rd</sup> party cost/quality data (by episode) to identify low cost, high-performing specialists
- ✓ Ability to identify geographic gaps in networks to strategically place network specialists by location
- ✓ Leakage Lost Revenue Reports identified \$4.8M/year
- ✓ IdealMATCH Cost Savings Report comparing specialist costs of PCPs' referral choice vs IdealMATCH

SPECIALITY	Avg RECIPIENT CHOSEN	Avg BEST AVAILABLE	DELTA	% SAVINGS	# OF CLAIMS
AVG	\$1,553	\$993	\$560	36%	7,924
NEUROLOGY	\$3,400	\$310	\$3,089	91%	376
PODIATRY	\$2,426	\$235	\$2,190	90%	289
GASTROENTEROLOGY	\$1,684	\$232	\$1,452	86%	1,285
CHIROPRACTIC	\$401	\$79	\$322	80%	33
RHEUMATOLOGY	\$1,378	\$296	\$1,082	78%	153
ALLERGY/IMMUNOLOGY	\$941	\$217	\$724	77%	84
PULMONARY DISEASE	\$1,425	\$354	\$1,071	75%	177
PSYCHIATRY	\$433	\$111	\$322	74%	72
ADVANCED HEART FAILURE AND	\$1,019	\$270	\$749	73%	1
INTERVENTIONAL PAIN MEDICIN	\$1,989	\$583	\$1,406	71%	138
<b>OBSTETRICS &amp; GYNECOLOGY</b>	\$1,033	\$344	\$688	67%	266
ORTHOPAEDIC SURGERY	\$1,521	\$589	\$932	61%	751
GENERAL SURGERY	\$2,087	\$831	\$1,257	60%	247
DERMATOLOGY	\$582	\$259	\$323	55%	481
INTERVENTIONAL CARDIOLOGY	\$944	\$455	\$489	52%	7
HEMATOLOGY-ONCOLOGY	\$1,212	\$598	\$614	51%	58
OTOLARYNGOLOGY	\$1,932	\$1,002	\$930	48%	412
ORTHOPAEDIC SURGERY OF THE	\$1,527	\$830	\$697	46%	26
CARDIOVASCULAR DISEASE	\$1,014	\$552	\$462	46%	676
ANESTHESIOLOGY	\$1,498	\$818	\$681	45%	16



"We 1st needed the **ReferralPoint data and reports** to show PCPs, in order for them to see how important it is to allow IdealMATCH to help determine who to refer to"

Dr. Crudup, General Surgery, Medical Director

## 3. Manual Chores

#### How long each chore is taking?

# Which chores you could automate?

REFERRAL IMPACT CALCULATOR	BEFORE	IF ONLY IMPROVED BY	AFTER	
INPUTS	PROBLEM OR OPP		ROI	ROI %
	34		12	
- Network Management				
Ingest Claims to see leakage, referral trends, and savings opportunities		NO		YES
Customize/Rank Specialist Scores on Cost, Outcomes, Loyalty and Access		NO		YES
Customize/Prioritize Networks - In Network, Preferred, VBC, Social		NO		YES
- Referral Selection	13		3	
eConsult - Consult w/Specialist to reduce unnecessary routine referrals	0	NO		YES
Take Referral Order to Create Referral Doc/Update EHR	1	Manual	1	Auto
Prioritize Referrals Orders - By Assigned, Priority, Days Left	1	Manual	0	Auto
Verify Patients Insurance	4	Manual	1	Auto
Check Preferred Specialist Spreadsheet	2	Manual	0	Auto
Check Specialist takes Insurance Spreadsheet	1	Manual	0	Auto
If Needed Research Subspecialty	1	Manual	0	Auto
Distance - Google Maps if within miles of patient home	1	Manual	0	Auto
Language - Match Patient/Specialist	1	Manual	0	Auto
Distribution Balance to Specialists	1	Manual	0	Auto
IdealMATCH - Includes Patient Preferences	0	NO	1	Auto
- Prior Authorizations	10		5	
Referral Notification – Put Patient/Provider info into Availity	2	Manual	1	Auto
PriorAuth - Put Patient/Provider info into Availity	2	Manual	1	Auto
ALL - Login Availity/CarePlus Download PDF Approval + Upload in EHR	2	Manual	1	Auto
PriorAuth - Login Check Status update EHR (Avg 3 days * 5 min/day to look)	2	Manual	1	Auto
PriorAuth - Finish outstanding info (20% of the time?)	2	Manual	1	Outsource to us
<ul> <li>Send Referral</li> </ul>	3		1	
Attach Clinical Documentation to Referral in EHR	1	Manual	1	Outsource to us
Fax Referral & Clinical Documents to Specialist	2	Manual	0	Auto
Cost Per Fax Page (Min 5 Pages)	\$0.25			\$0.10
- Scheduling	5		3	
By STAFF – Call/Email Specialist to Schedule Appt	1	Manual	1	Outsource to us
By STAFF – Call/Email Patient the Date/Time of Appt	1	Manual	1	Outsource to us
By PATIENT – Get Patient the Specialist info to Schedule appt	1	Manual	0	Auto
By PATIENT – If Specialist not availablere-issue another Specialist	1	Manual	1	Auto
Text/Email/Call to Confirm with Patient if Scheduled	1	Manual	0	Auto
<ul> <li>Close the Loop w/Patient</li> </ul>	1		0	
Text/Email/Call to confirm if Showed and rate their Experience	1	NO	0	Auto
Condition specific text/emails/calls to ensure Patient is ok and back to PCP	0	NO	0	Auto
<ul> <li>Close the Loop w/Specialist</li> </ul>	2		0	
Fax reminders to Close Loop with Specialist if they want more referrals	0	NO	0	Auto
Manually Call Specialist to get Consult Note back (What %)	1	Manual		Outsource to us
Put Consult Note into Patient Chart in EHR (What %?)	1	Manual		Outsource to us
ADT/CCDA HIE Feeds - Updates if Patient Showed, Diagnosis, Procedure, Re-Admits	0	NO	0	Auto
Using your claims – Updates if Patient Showed, Diagnosis, Procedure, Re-Admits	0	NO	0	Auto
Referral Analytics				
Referral Trends – Measure each step Referral to Close Loop regardless of EHR		NO		YES
Include all Referral Data from your EHR into our Referral Trend Reports		NO		YES
Compare/Rank PCP, Specialist, Referral Coordinator Performance for each step		NO		YES
Leakage Dashboard – Drill down from PCP to Speciality to Specialist		NO		YES

#### 3. Reduce Manual Time Savings



E INCREASE CAPACITY
19%
47%
93%
403%

Put Insurances in RP so RC doesn't have to call Stopped using SP Spreadsheet Stopped using Google Maps

Added SSO Automated some Verify Patient Ins Automate some Authorizations

Phase 3.1 = Auto populate IdealMATCH when Specialist field is empty Phase 3.2 = Auto populate IdealMATCH but give PCP ability to override it with easy Reason

Code Phase 3.3 = Auto populate IdealMATCH plus Auto Verify Patient Ins + Auth without using

RC at all



## IMPROVED WORKFLOW AUTOMATION

- ✓ Integrated IdealMATCH within EHR workflow, improving ability to refer in-network, low cost, high quality
- ✓ Automated manual tasks and decreased time required to refer, schedule, and close loop with patient
- ✓ Automation to verify patient insurance and prior auth, saving an additional 10 minutes
- $\checkmark\,$  Automation to remind specialists to send back consult note and close the loop

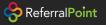


"Another benefit is RP automated forwarding of clinical documentation from the PCP's EHR to the specialist. It's a big time-saver and crowd pleaser in our group"

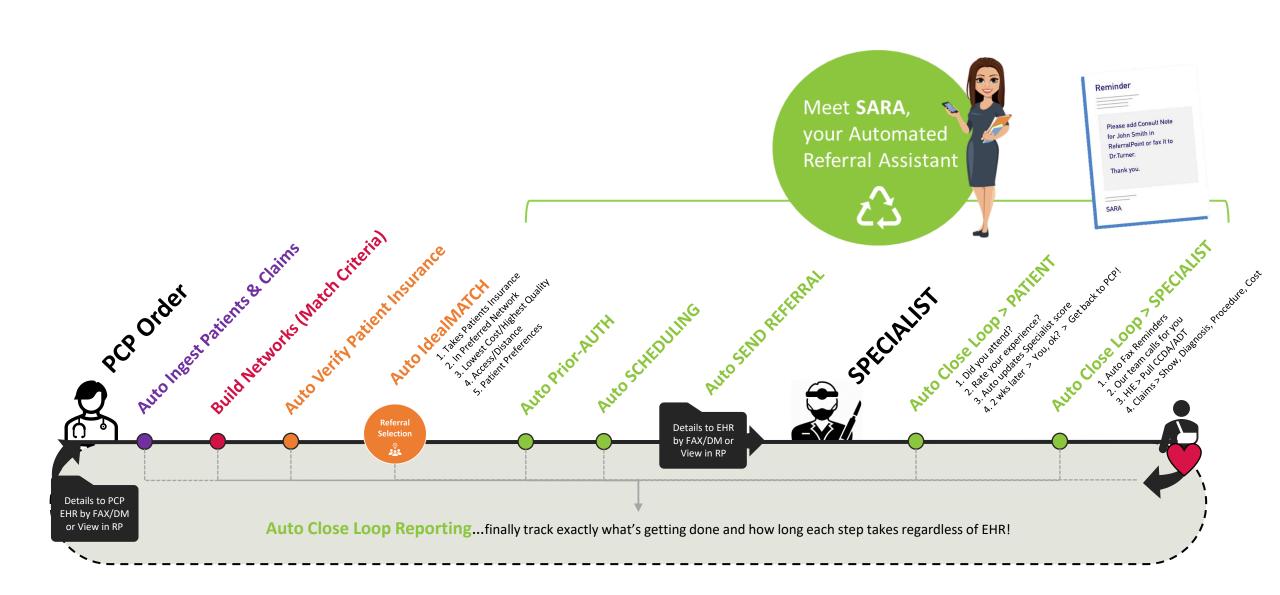
Dr. Crudup, General Surgery, Medical Director



# What is your Ideal Solution?



#### Data Driven, Fully Automated, Close Loop



SEE HOW IT WORKS >

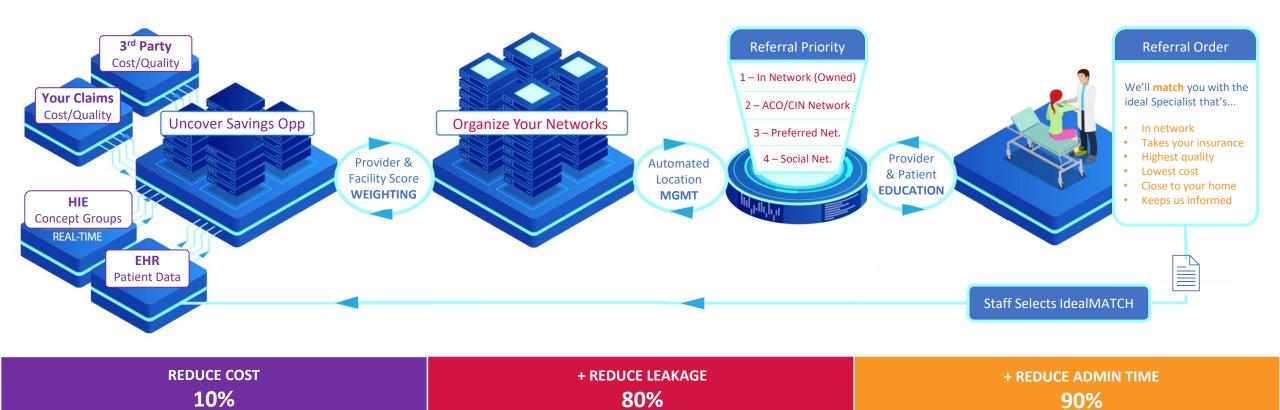


### **REFERRAL SELECTION**





We ingest your patients, claims and even 3rd party claims to create weighted Providers and Facilities Scores and then match them to your Patients. Then you can custom build, add, and remove Providers/Facilities within Preferred Networks for fee for service, value-based contracts or social networks. Then you can help providers staff **automate** selecting the IdealMATCH in just **seconds** to innetwork, high quality, low-cost providers/facilities.



**Objective Cost and Quality Data:** We utilize your data or our access to 100% CMS and 70% commercial claims to create weighted IdealMATCH scores for specialists, PCPs, and facilities.

PLANO

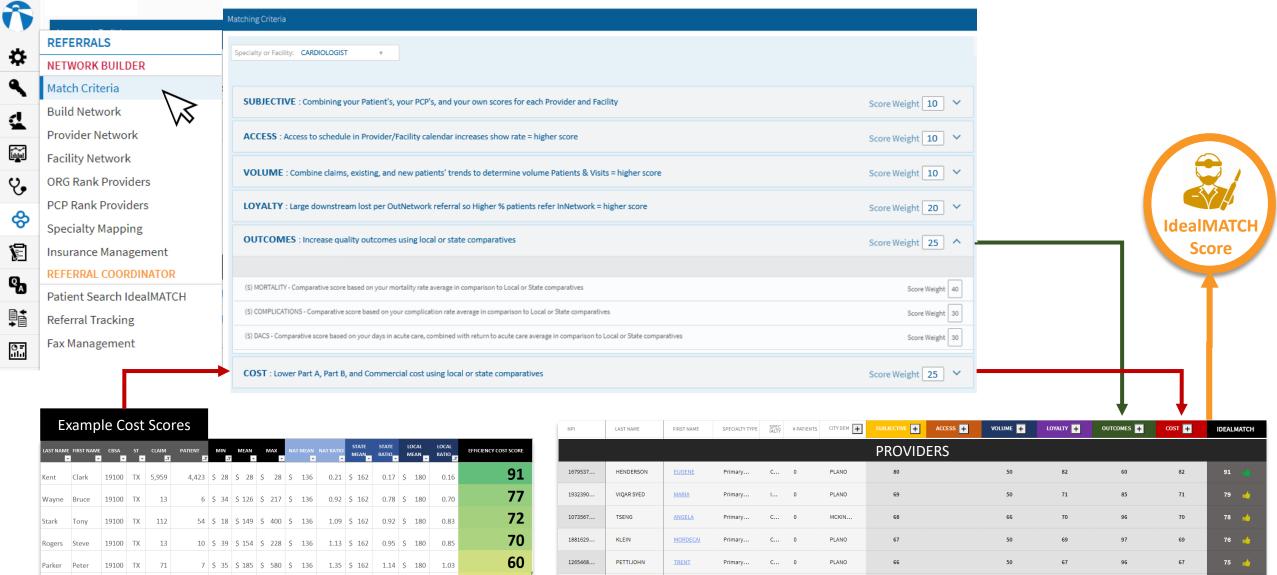
64

50

65

96

65



4 \$ 55 \$ 189 \$ 271 \$ 136 1.38 \$ 162 1.17 \$ 180 1.05 **55** 1154318...

Intelligent

**DATA**<sup>™</sup>

STEP

Banner David

19100 TX

13

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WOOLBERT

#### STEP 2

#### Network BUILDER™

**Customizable Networks:** Medical Groups or Payers can easily build, add, and remove providers and facilities within networks and sub-networks for payers, fee-for-service, and value-based contracts.

#### ñ Referral REFERRALS ₩. NETWORK BUILDER ٩ Match Criteria **Build Network** 신 **Provider Network** Ŵ Facility Network Ÿ, **ORG Rank Providers PCP Rank Providers** ዎ Specialty Mapping **\$**= Insurance Management REFERRAL COORDINATOR ٩ Patient Search IdealMATCH ₽**†** Referral Tracking Fax Management 0 **REPORT CARD** Ξ-**Report Card Criteria** Org Report Card Providers Report Card

#### NETWORK VISIBILITY

Leakage by Specialty

Leakage by Contract

Leakage by Facility

Leakage by PCP

Leakage by Procedure Group

Professional Claims Analysis

#### Provider Network

Network Builder

Rank

1

1

1

2

3

4

5

5

A list of the doctors, other health care providers, and hospitals that a plan has contracted with to provide medical care to its members. These providers are called "network providers" or "in-network providers." A provider that hasn't contracted with the plan is called an "out-of-network provider."

#### Preferred Network

One example would be to have an agreement with the Specialist to provide services at a lower cost and to not refer our patients to another PCP or Specialist without permission

Providers

647

Facilities

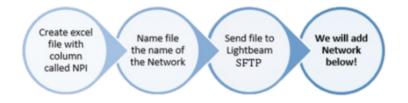
48

Active

~

Network

COMMERCIAL - InNetwork



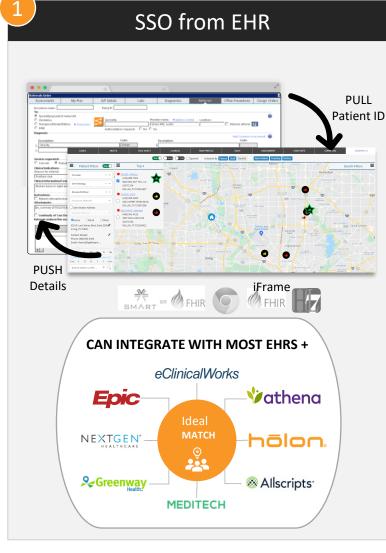
Create New Network	□Show all networks
	A

\*

COMMERCIAL - INNELWORK	047	40				
MEDICAID - InNetwork	66	9				
MEDICARE - InNetwork	250	Provider Netwo	ork Edit			
ACO/CIN Network	112	play Value: Our ACO	- Cardiovascular Dis	ease (Card, X v Search Name or NPI X Q Sta	Rank*: 1 - Disabled: Excluded:	
Preferred Network	147					
Social Network (For SDOH)	11					Dreen Brock Township Township
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> Sub Provider Group - Owned			Hayw 60 KARL 70	0	17 58 <b>•</b> 15 68 <b>•</b>	Manula (1) Metuden
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#### 3 ways to access IdealMATCH

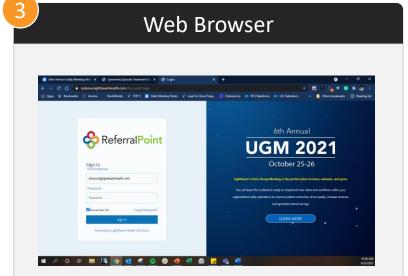


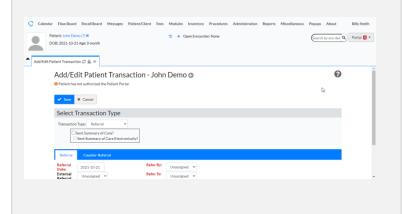
#### SSO from Ribbon

2

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https://marketplace.athenahealth.com/product/lightbeam-care-insights

https://expo.allscripts.com/Apps/Details/ReferralPoint

Help providers staff get out of spreadsheets to make data-driven decisions in just seconds to innetwork high quality, low-cost providers and facilities including personalizing patient desires.



CASA VIEW HEIGHTS

20554978 athenaOne° Calendar Patients Claims Reports Quality Apps Support 🗘 arodriguez892 Log out IdealMATCH PATIENT: IRWIN FLETCH Q **IRWIN FLETCH** No: 1234567 PATIENT: 4 CLINICAL CASES NOTES FACE SHEET **RISK PROFILE** SDoH ASSESSMENT CARE GAPS COMMLOG IdealMATCH Text Email Call Spanish Schedule By Patient Staff BookIt! New Patient Tracking History Print barcode labels for order results: × Addison DALLAS  $\equiv$ Map Patient Filters Top 3 Search Filters NTX BFAM Ennis Office\* Department Coppell Ric IEDD, ANGELA Referral NEUROLOG Description 8 Preferred Network (214) 865-7001 VALLEY RANCH 8220 WALNUT HILL LN **Takes Patients Ins** PCP: Dr Turner Meds Diagnosis Secondary peripheral neur TE 314 Farmers Branch Lowest Cost S. TX 752314427 × ICD-10 Specialty: Neurologist G63 Polyneuropathy in dis MELSHIRE 635 **Highest Quality** 63 (289) NORTH DALLAS FOREST MEADO Decline **Closes Loop** Insurance: Cigna HMO RRY HINES BLVD onal • TOW ASIAN TRADE **Close to Patient** AS, TX 753907208 LAS COLINAS LORYLAND Use initiator Address **Clinical Provider** Shedd, Angela HOFF, AMANDA (354) Language (469) 941-4212 NORTHWEST Gender HOLLOV B 3607 OAK LAWN AVE DALLAS CC results SHAHRAM KHALID MD OWork Other OHome Religion SUITE 200 (348) 201 AMANDA LN, WAXAHA 222 W. Las Colinas Blvd, Suite 2200 DALLAS, TX 752194311 Dallas Love 12 Is Available RECIPIENT Irving, TX 75039 **Field Airport** (114) Ê University A **Patient Preferences** Park NORTHEAS Contact Details: DALLAS Ordering Provider RAYMOND BLAIR JR. MD N PARK CITIES Phone: (682)593-3393 (482) Email: rharris@lightbeam... (78) Euless Texas 183 TEXpress (183) CASA VIEW n Day LAKEWOOD Highland Park PLYMOTH PARK From Patient Case referral request #5513828 CASALINDA 356 LOWER IRVING HEIGHTS Sa From Order Group RAYMOND BLAIR JR, MD, 01 IAI. (360) Irving 16 35E OAK LAWN 6 am 8 10 12 2 6 pm 4 (356) (161) CLAREMONT Order Submitted Search Name or NPI... XQ OLD EAST DALLAS (78) 30 80 BUCKNER 1 O Failed Submission Attem Submit by Athena Fax HIDE ACTIONS | MORE **U D** Apps Save Save and Next Save and Add Orders Save and Schedule Return To Office (next: 09/14/2022) Audit History Cancel © 2022 ReferralPoint, LLC | All rights reserved. | Confidential. Please do not copy or forward.

Idea

**MATCH<sup>™</sup>** 

**STEP** 

#### Push referral details into **athena**

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	Prior CT, MRI or X- ray Studies?							
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Action Notes	04-29-2023 12:57 PM		API-27653	SUBMIT		7 HILLS DEPARTMENT STAFF	ReferralPoint: Referral for JAIN, TULIKA MD Approved:3123912837122 Effective 05/01/2023-05/31/2023 for 5 VSTS (pin to t	<u>2p</u> )
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Ideal

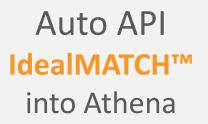
MATCH™

**STEP** 

3

#### Or Auto PUSH Ideal Provider without going to IdealMATCH pop up

 $\checkmark$ 



- **Preferred Network** Takes Patients Ins
- Lowest Cost
- **Highest Quality**
- Closes Loop
- **Close to Patient**
- Language
- Gender
- Religion
- Is Available
- **Patient Preferences**  $\checkmark$

**Phase 1** = Auto populate IdealMATCH when Specialist field is empty

**Phase 2 =** Auto populate IdealMATCH but give PCP ability to override it with easy Reason Code **Phase 3** = Auto populate IdealMATCH plus Auto Verify Patient Ins + Auth without using RC at all

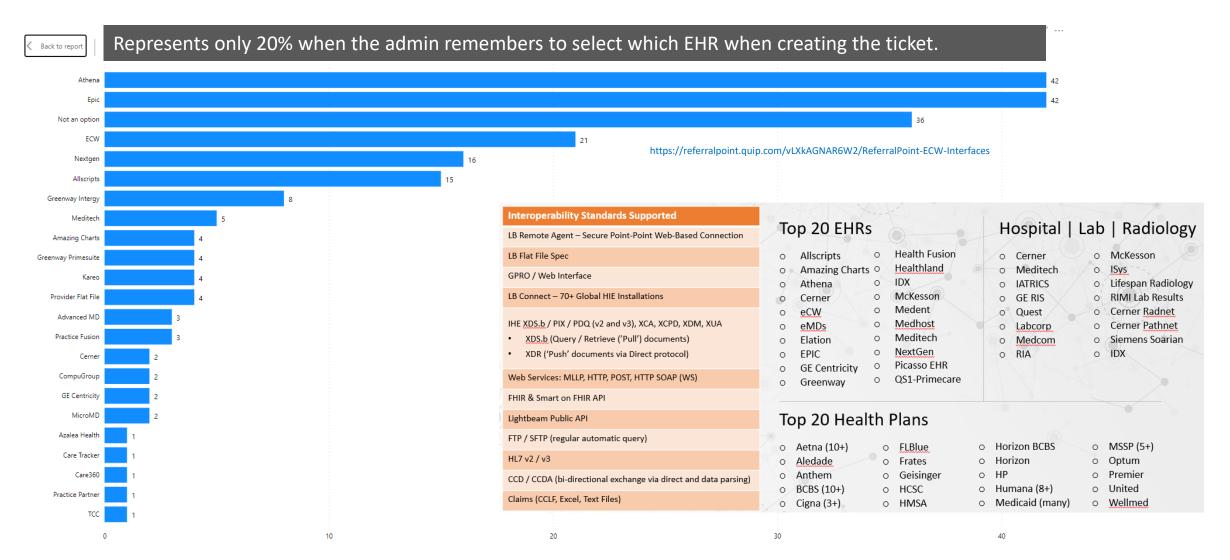
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Audit History

Save Cancel

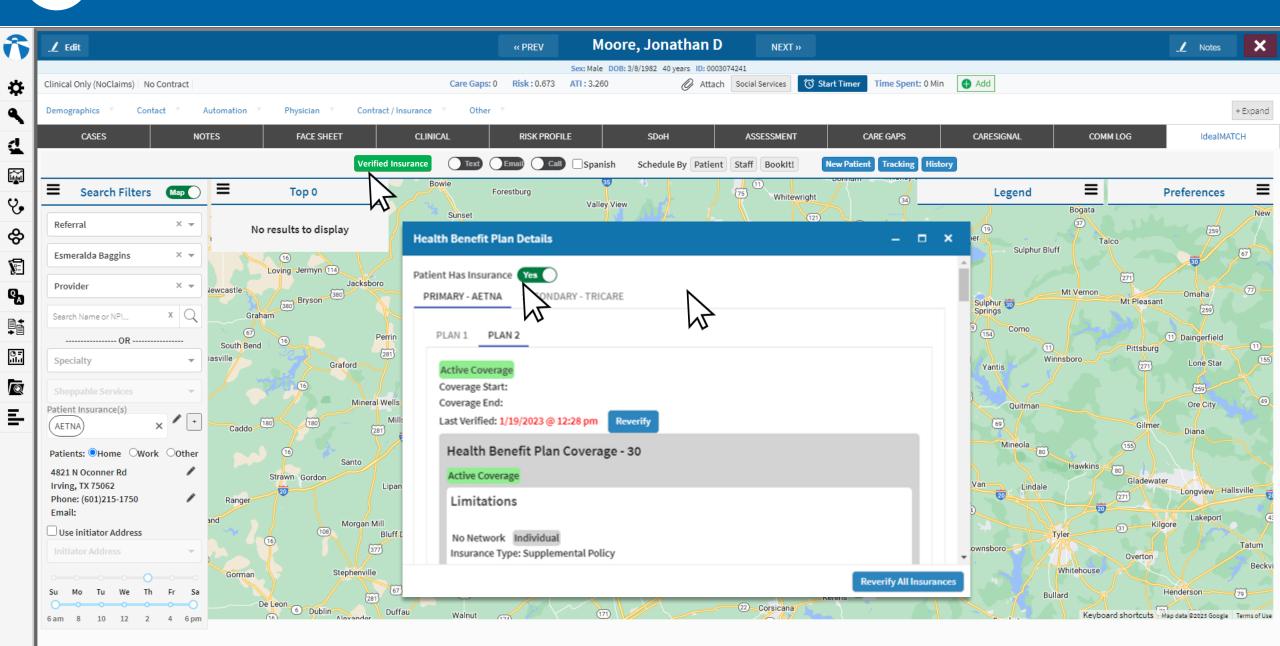




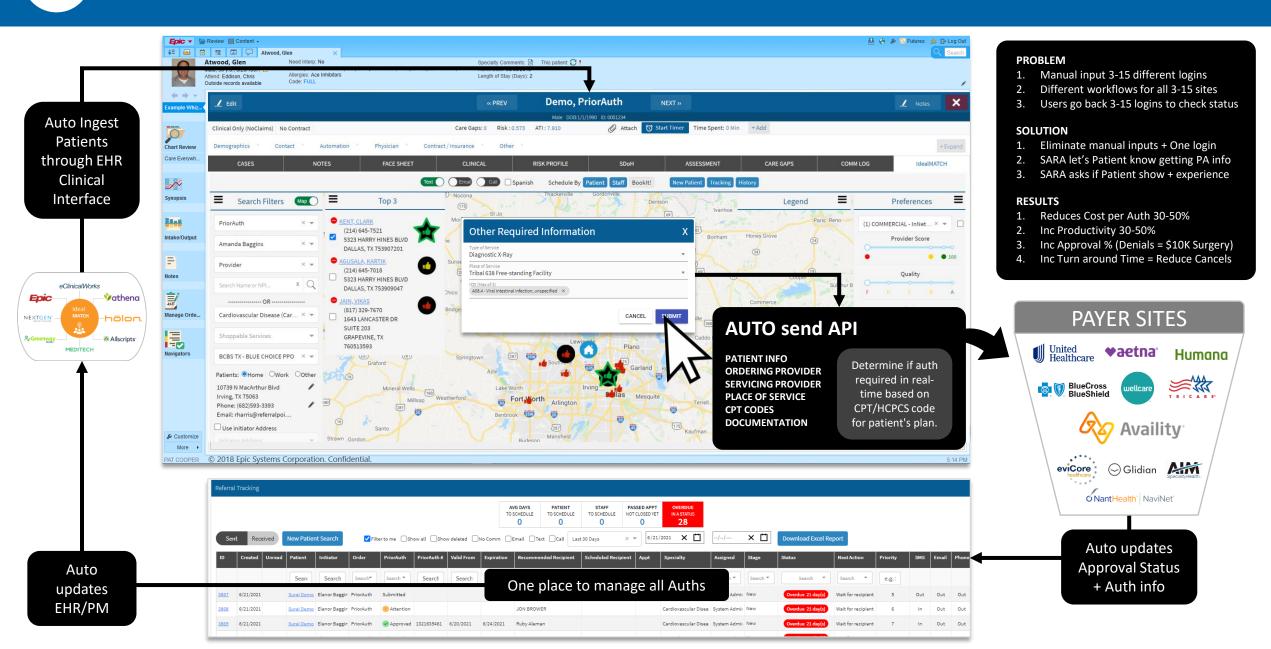
#### Auto AUTHS

**STEP** 

## Verify Patient Insurance without logging into Payer sites



## Automate Auth without logging into Payer sites



Auto

**AUTHS** 

**STEP** 

### Watch Video of SSO to IdealMATCH inside EHR + Verify Patients Insurance + Auto process the Auth

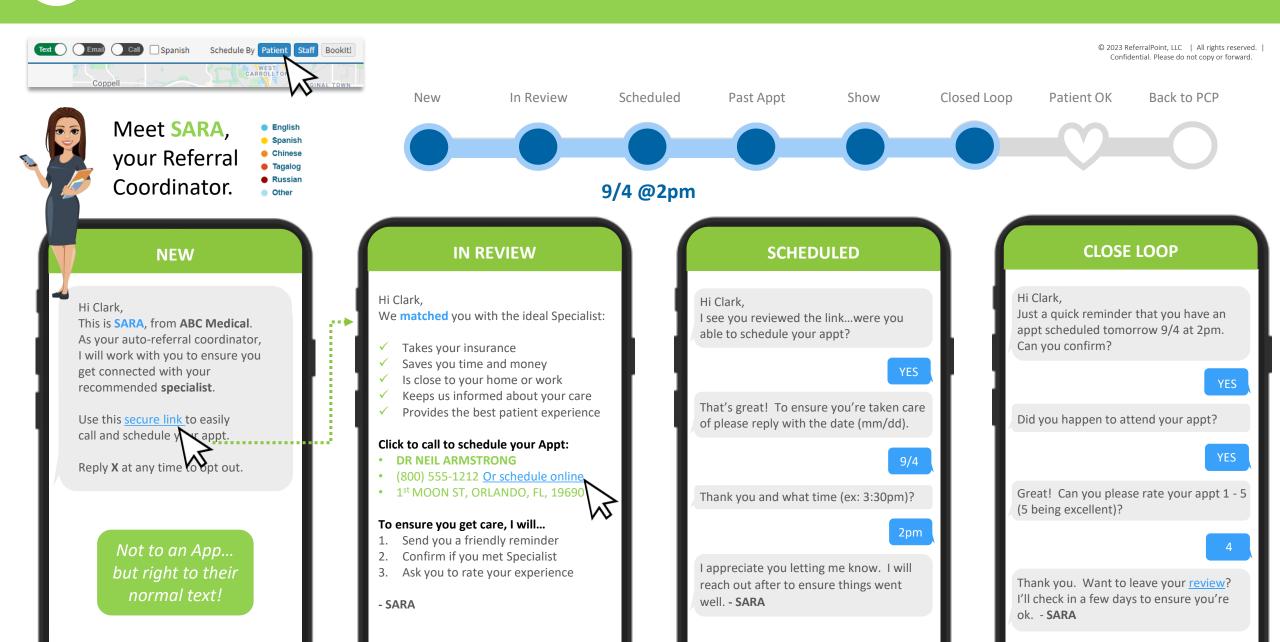
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### AutoSchedule CLOSELOOP™

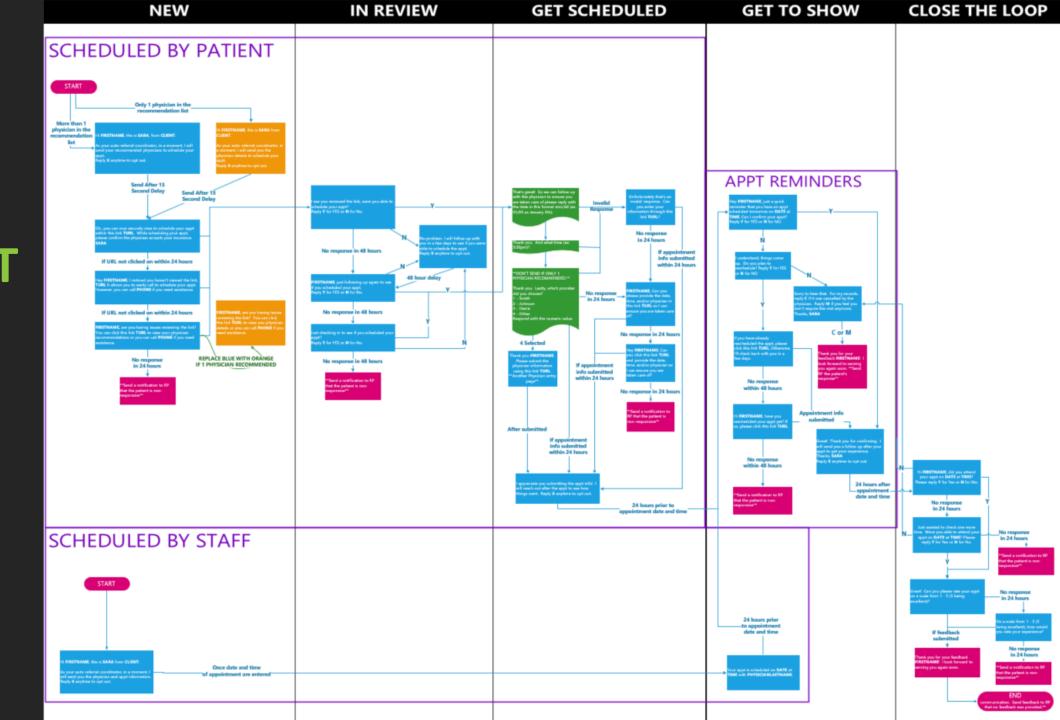
**STEP** 

Automated texts, emails, or calls in English, Spanish or others creating higher contact rates to reduce No Shows while sharing data with Providers to close the loop regardless of EHR.



Close Loop with PATIENT

Quicker and higher contact rates to Schedule and Close the Loop with the **PATIENT** regardless of EHR.





## ENHANCED PATIENT EXPERIENCE

- Automated texts, emails, and calls in English and Spanish to increase contact rates and reduce no shows
- Automated patient scheduling to ensure connection with specialist, whether patient's or specialist's responsibility
- ✓ Automated closed loop with patient, including if patient scheduled, showed, and experience with the specialist
- ✓ To educate patients on SARA, we created a video and brochure

**90%** routine referrals now scheduled by patients via SARA

IF REFERRAL IS TO BE SCHEDULED BY PATIENT Meet SARA, your **Referral Coordinator.** Since we already know . you, we're able to Hi Robert. match you with the ideal Specialist that's We were able to match you with the best for you. ideal Specialist that... SARA will text or Takes your insurance Saves you time and money email you a link to Is close to your home or work make it quick and easy Keeps us informed about your care to schedule your appt Provides the best patient experience and view the directions. Click to call to schedule Then, SARA will text or DR NEIL ARMSTRO Appt. • (800) 555-1212 email to ensure you 1<sup>st</sup> MOON ST, ORLANDO, FL, 19690 were able to schedule your appt and received To ensure you get the care you need, I will... the care you need. Send you a friendly reminder 2. Confirm if you met with the Specialist 3. Ask you to rate your experience 1-5 Thank you! SARA If you do not wish to receive text or email you can click ont out at



#### FAX COVER – PATIENT REFERRAL

#### Dr Angela Shod,

I am referring one of my patients to see you. Please see the following page for the patient's contact information and other details of the referral.

Vanguard Medical Group

Our practice would like to focus our referrals on those specialists who are good communicators not only with patients but with us, the primary care provider. It is also helpful to us if we know a little more about your practice and which insurances you accept. We also ask our patients to give us feedback about their experience with you and are happy to provide that back to you.

If you would like to continue to receive referrals from us, please go to www.referralpoint/specialistinfo and enter your invitation code: 1234567

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The information you provide will help us make better referrals to you and then track those referrals as well as patient experience.

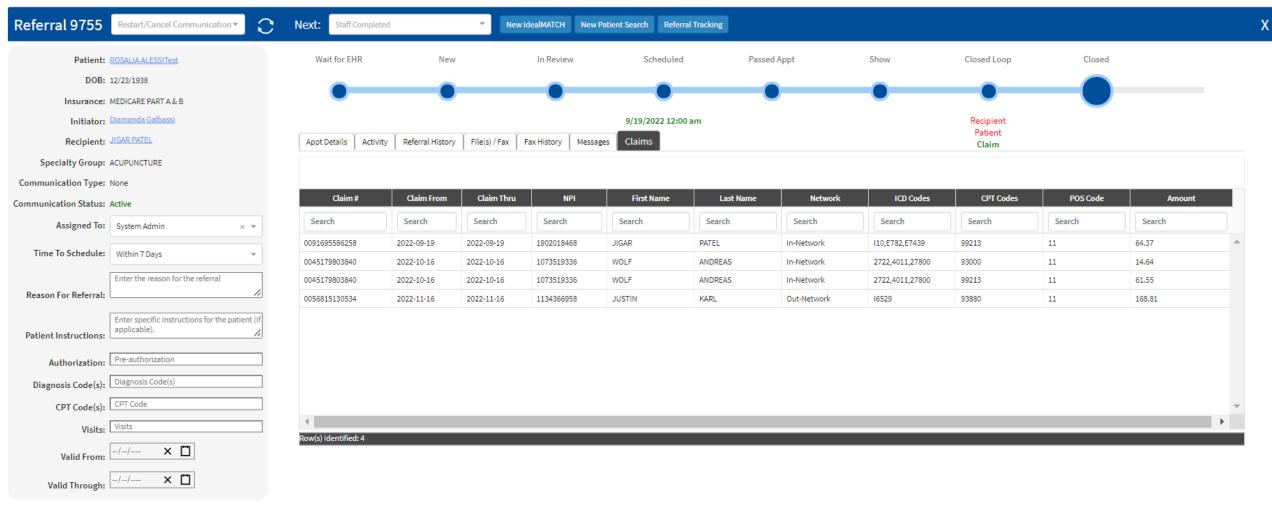
#### I look forward continuing to work with you.

Dr. Mc Carrick

Vanguard I	Medical Group	
PATIENT: ROBERT DEMO	INITIATOR/REFER FROM:	ROWAN CLAYHANGER
DOB: 1/1/1970 Age: 51 Phone: (682) 593-3393 Gender: Male Insurance: No Contract	Address: , , Phone: (855-REFER-ME (855-733-3763) Valid Through: NPI: 1669544003 Visits:	Urgency: <b>Within 7 Days</b> Expires: Auth#: Specialty: Dermatology
RECIPIENT INSTRUCTIONS - Authorized by ROWAN	CLAYHANGER on TBD at TBD	)
l appreciate your evaluation and recommendations. To help us close the loop please	REFERRAL REASON: DIAGNOSIS CODES: . CPT CODES:	
1. If Patient hasn't contacted you, call Patient to schedu	ANSITION OF CARE:	
2. Fax back consult note to xxx-xxx-xxxx within 72 hour	S VILL ALSO PROVIDE:	
<ol><li>Confer with us if secondary referrals are needed</li></ol>		
<ol> <li>If you need further info write below and fax back</li> </ol>		
·	RECIPIENT/SPECIALTY: Derm.	atology
PATIENT INSTRUCTIONS F	1st ANGELA SHEDD	atology
PATIENT INSTRUCTIONS F Since we know you and the specialst, we're able to match you with the right one that	1st ANGELA SHEDD (214) 865-7001	
PATIENT INSTRUCTIONS R Since we know you and the specialst, we're able to match you with the right one that 1. Accepts your insurance	1st ANGELA SHEDD	L LN, SUITE 314
PATIENT INSTRUCTIONS F Since we know you and the specialst, we're able to match you with the right one that 1. Accepts your insurance 2. Saves you time and money	<b>1st ANGELA SHEDD</b> (214) 865-7001 8220 WALNUT HILI	L LN, SUITE 314
PATIENT INSTRUCTIONS F Since we know you and the specialst, we're able to match you with the right one that 1. Accepts your insurance 2. Saves you time and money 3. Is close to your home or work	<b>1st ANGELA SHEDD</b> (214) 865-7001 8220 WALNUT HILI	L LN, SUITE 314
PATIENT INSTRUCTIONS P Since we know you and the specialst, we're able to match you with the right one that 1. Accepts your insurance 2. Saves you time and money 3. Is close to your home or work 4. Keeps us informed about your care	<b>1st ANGELA SHEDD</b> (214) 865-7001 8220 WALNUT HILI	L LN, SUITE 314
PATIENT INSTRUCTIONS     P       Since we know you and the specialst, we're able to match you with the right one that     1       1. Accepts your insurance     2       2. Saves you time and money     3       3. Is close to your home or work     4       4. Keeps us informed about your care     5       5. Provides the best patient experience     First, call the RECIPIENT to schedule your Appt.       Then, our auto-referral coordinator will follow up with Texts, famalis, or Calls to ensure you were able to schedule	<b>1st ANGELA SHEDD</b> (214) 865-7001 8220 WALNUT HILI	L LN, SUITE 314
<ol> <li>If you need further info write below and fax back</li> <li>PATIENT INSTRUCTIONS</li> <li>Since we know you and the specialst, we're able to match you with the right one that</li> <li>Accepts your insurance</li> <li>Saves you time and money</li> <li>Is close to your home or work</li> <li>Keeps us informed about your care</li> <li>Provides the best patient experience</li> <li>First, call the RECIPIENT to schedule your Appt.</li> <li>Then, our auto-referral coordinator will follow up with Texts, fimalis, or Calls to ensure you were able to schedule your appt and receive the care you need.</li> <li>NOTE: If assistance needed, please call 855-REFER-ME (855-733-3763)</li> </ol>	<b>1st ANGELA SHEDD</b> (214) 865-7001 8220 WALNUT HILI	L LN, SUITE 314
PATIENT INSTRUCTIONS       R         Since we know you and the specialst, we're able to match you with the right one that       1.         1. Accepts your insurance       2.         2. Saves you time and money       3.         3. Is close to your home or work       4.         4. Keeps us informed about your care       5.         5. Provides the best patient experience       First, call the RECIPIENT to schedule your Appt.         Then, our auto-referral coordinator will follow up with       Texts, Emails, or Calls to ensure you were able to schedule your appt and receive the care you need.         NOTE: If assistance needed, please call 855-REFER-ME       Post and the schedule you call sto schedule your appt and receive the care you need.	<b>1st ANGELA SHEDD</b> (214) 865-7001 8220 WALNUT HILI DALLAS, TX, 75231	L LN, SUITE 314

#### STEP 5 Auto CLOSELOOP™

Tracking Referrals through Closing the Loop with the Patient, the Specialist, and because we can ingest your claims, we automatically know if Patient showed, diagnosis, procedure, and cost.



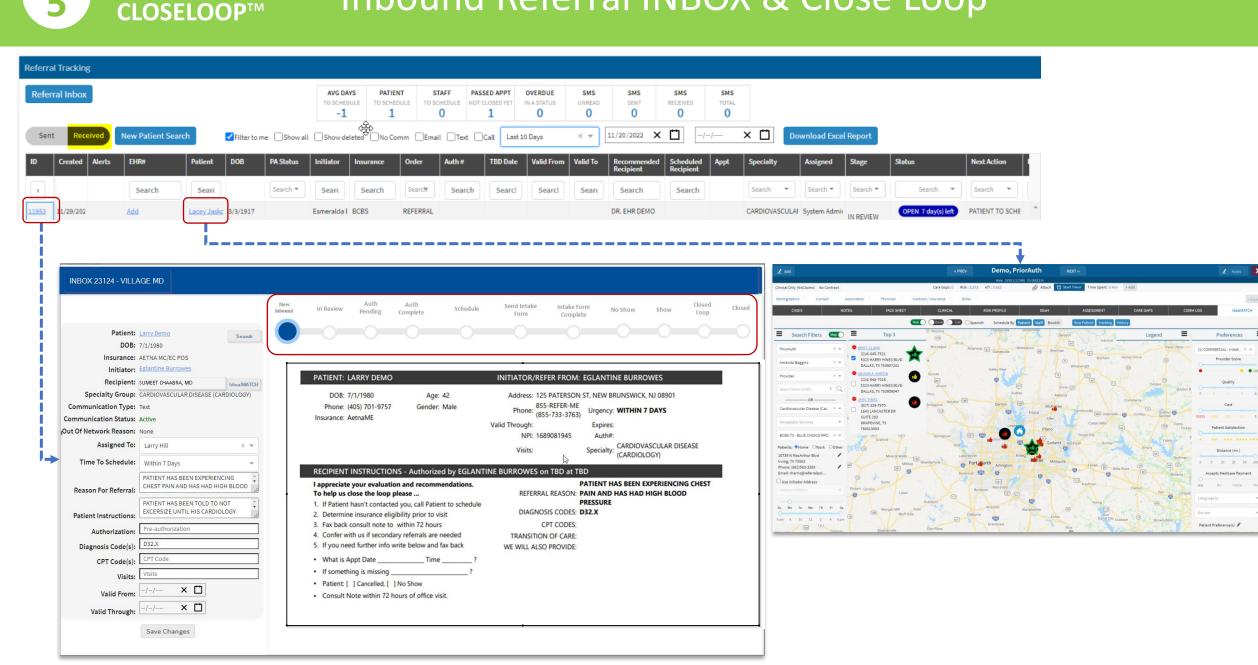
Archive Referral Save Changes

View PDF Patient Staff Save PDF to Fax Patient Staff

## Inbound Referral INBOX & Close Loop

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1101	10/5/2021		<u>John Dem</u>	Ruby Pude	Referral							ANGELA SHEDD
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Cross E         1115       10/14/2021       1       Robert De       Rowan Cla       Referral       Ithenor       Blue Cross E       Ithenor         1109       10/14/2021       1       PriorAuth       Amanda B       PriorAuth       Ithenor       Ithenor	1116       10/19/2021       3       PriorAuth       Amanda B       PriorAuth       Attentior       Blue Cross E       -         1115       10/19/2021       3       Robert De       Rowan Cle       Referral       - </td <td>1116       10/19/2021       6       PriorAuth       Amanda B       PriorAuth       Imanda B       Imanda B       PriorAuth       Imanda B       Imanda B</td>	1116       10/19/2021       6       PriorAuth       Amanda B       PriorAuth       Imanda B       Imanda B       PriorAuth       Imanda B       Imanda B

#### Referral Tracking

Sent

Received

New Patient Search

Filter to you, assigned or whole team

AMIL PATEL

ANGELA SHEDD

DAVID PHAM

DAVID PHAM

AVG DAYS

TO SCHEDULE

12

PATIENT

TO SCHEDULE

37

▼ | |--/--/----

STAFF

TO SCHEDULE

20

Scheduled Recipient

MATTHEW DICKSON

Search

×Ш

Filter by stage

Filter to me Show all Show deleted No Comm Email Text Call Date Range Preset

#### STEP 6

#### 360 Enterprise **VISIBILITY**<sup>™</sup>

Free Specialist Account to see the referrals they receive, their report card, and update their schedule, languages, specialties, insurances they accept, as well as the status of the referral and upload the CCDA.

Wait for recipier

	-	Prov	ider D	etails																
) C		PHA	M, DAV	ΊD													Active	Delete	IDEALMATCH	
🔗 ReferralPoin	t .	NPI 1023344 Gender Male	199	Car	rdiovascular ernal Medic	r Disease (C	Cardiology) [0	6]	Specialty Primary S Secondary		Cigna Aetna Humai			Requires Appt NO Patient F		Details Prior to e(s) 🖍	o Scheduling	:	60 d SUBJECTIVE A MY RANKING	
Referral Access		Ethnicit Unknow Languag English	n Data	#1	Referrals at	ble to receiv	ve/month=	70				der Networl IERCIAL - In							ORG RANKING	
First Name * Last Name * Your Last Name * Your Last Name			ty Score(s)	Schedule	Report Card	Referral	Trends												COST \$\$\$\$\$ PATIENT SATISFA	CTION
all * xample@email.com		/	,,,			incirci i da	TT Childs												****	
				VD, DALLAS, TX 753			Appt			Tuesday	Wednes		nursday	Friday			unday			
Title * Example: Referral Coordinator		7521	(214)645-	Phone 2:	Fax:		Reminde		m - 5:30pm 9:3	30am - 5:30pm	9:30am - 5	:30pm 9:30a	im - 5:30pm 9	:30am - 5:30pm	n 9:30am	- 5:30pm 9:30a	am - 5:30pm			
ganization (do not abbreviate) *																				
Example: Peachwood Medical Group																				
rganization Type		Referral	Tracking																	
Provider Non-Provider  PI * NPI Number			U							AVG DAY TO SCHEDU 56	LE TO SCH	IENT HEDULE TO		PASSED APPT IOT CLOSED YET	OVERDU IN A STATI 18					
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erprise Features		ID	Created U	Unread Patient	Initiator	Order	PA Status	PA #	Insurance	Valid From	Valid To	TBD Date	Recommended Recipient	Scheduled Recipient	Appt	Specialty	Assigned	Stage	Status	Next Actio
ad the Privacy Policy and agree to the Te	ms of			Searc	Searc	Search	Search 🕶	Search	Search	Searc	Searc	Searc	Search	Search		Search 💌	Search 🕶	Search 🕶	Search	Search
ce and Business Associate Agreement.	of Artice Technology	<u>1045</u>	9/23/201	1 Robert De	Rowan Cla	Referral							DAVID PHAM	DAVID PHAM	9/25/202	Cardiovascular I	Robert Harri	Closed L	Open	Mark as Clos
Sign Up			10/14/20		Rowan Cla								MATTHEW DICK:			Cardiovascular I			Overdue 7 day(s)	Patient to so
Sign in to you	account	1108	10/14/20				() Attentio						ANGELA SHEDD			Dermatology	Robert Harri		Overdue 7 day(s)	Wait for reci
		1109	10/14/2(	PriorAuth	Amanda B	Referral							ANGELA SHEDD			Dermatology	Robert Harri	New	Overdue 7 day(s)	Wait for reci
		1113	10/14/2(	Robert De	Rowan Cla	Referral							MATTHEW DICK:	MATTHEW D	10/30/20	Cardiovascular I	Robert Harri	Closed L	Open	Mark as Clo

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Blue Cross Blu

ANGELA SHEDD

Dermatology

Robert Harri New

Attentior

PriorAuth Amanda B PriorAuth

1114 10/14/20



### 360 Enterprise **VISIBILITY**<sup>™</sup>

Referred Patient back to PCP %

	Referral	Referral Impact Trends														
ىك	REFERRALS	SELECT BU: Example ACO	PROV/IDER V/ISITED	MONTHS WITHIN	CONTRACT	PRACTICE TIN	SPECIALITY	NPI	LEAKAGE TYP	E	CONTRACT YEAR	LOCATION	REFERRAL TYPE	ORDERS	ASSIGNED	
¢-	NETWORK BUILDER	ACCESS COMMUNITY HEALTH NETWORK	ACO-PCP	1	PPO+	All	All		Network		2021	ALL	ALL	ALL	ALL PRISCILLA RIVERA	
	Match Criteria											BLOOMFIELD CRANFORD GLENRIDGE	ROUTINE DIRECT URGENT/STAT		RACHEL PETTERSEN RACHEL SIHLANICK RAMA MOHAMED	
L	Build Network		800			_						JERSEY CITY LINCOLN PARK NORTH HALEDON RANDOLPH	<b>v</b>		SALONI JOSHI SHANA VANSCHAAC SHANNON BENNETT SOUTH STATION	
	Provider Network		600													
j	Facility Network		400 200													
,	ORG Rank Providers		Before RP Benchmark	2021-01	2021-02	2021-03	2021-04	2021-05	2021-06	2021-07	2021-08	2021-09 203	21-10 2021-	11 2021-12	TOTAL	
'	PCP Rank Providers	REFERRAL MANAGEMENT														
<u>ک</u>	Specialty Mapping	# Urgent/STAT # Routine # Direct		0 406 0	0 381 0	0 616 0	0 543 0	0 692 0	0 663 0	0 699 0	1 711 0	0 679 0	0 738 €	0 0 99 573	1 7,400 0 <sup>4</sup> ,135	
]	Insurance Management	# Referrals		406	381	616	543	692	663	699	712	679	0	99 573	<b>7,401</b> 690	
	REFERRAL COORDINATOR	# Referral Auth # Prior Auth		406 0	381 0	616 0	543 0	692 0	663 0	699 0	712 0	679 • Filt	ers you w	vant:		
	Patient Search IdealMATCH	# Auths # of Schedule by Patient		<b>406</b> 403	<b>381</b> 380	<b>616</b> 615	<b>543</b> 540	<b>692</b> 689	<b>663</b>	<b>699</b> 693	<b>712</b> 709	679 678				
	Referral Tracking	# of Schedule by Staff Open Referrals		3 <b>157</b>	1 150	1 <b>322</b>	3 <b>218</b>	3 288	0 228	6 238	3 248	1 ✓ 244	By Clinic	- I T		
		Avg # of Days Behind		245.7	229.7	229.1	177.5	171.3	135.1	119.6	102.4	79.7			outine, Direct,	Urge
	Fax Management	Avg Days to Get Scheduled		6.9	3.9	10.9	4.2	3.7	4.2	4.0	4.9	6.3		al Order T		
_	REPORT CARD	Avg Days to Appt Date ARC Messages Sent		94.8 1,458	18.3 1,372	24.9 1,841	16.0 2,094	21.5 2,628	18.5 2,776	21.8 2,940	19.6 2,767	27.7 <b>√</b> 2,642	By RCC (A	uto assigne	d to attributed	PCP
•	Report Card Criteria	Engaged With ARC - Reviewed		249	231	294	325	404	435	461	464	435			<u>.</u>	
	Report Card Citteria	Engaged %		61.3%	60.6%	47.7%	59.9%	58.4%	65.6%	66.0%	65.2%	64.1% Re	terral Trer	nds mont	<mark>h over mo</mark> i	nth:
	Org Report Card	Staff - 2 Way Text Messages Patient - 2 Way Text Messages		0	1,372	1,841	2,094	2,628	2,776	2,940	2,767	2,642				
	Referral Impact Trends	Scheduled through ARC		124	112	140	180	188	225	215	201	198			t a specific c	
	Referrarinipace frends	Scheduled through ARC % (Scheduled / Engaged)		49.8%	48.5%	47.6%	55.4%	46.5%	51.7%	46.6%	43.3%	45.5%	# auths s	ubmitted <mark>k</mark>	by RCC each	mo?
	NETWORK VISIBILITY	Show		47	52	60	79	68	93	83	76	76 🗸	# referra	ls schedule	d but not clo	ose?
	Leakage by Specialty	Show % (Show / Scheduled)		37.9%	46.4%	42.9%	43.9%	36.2%	41.3%	38.6%	37.8%	38.4%			er RCC/mon	
	Leakage by Specialty	No Shows (Responded)		6	1	1	4	9	7	8	2	6			processing re	
	Leakage by Contract	Closed Loop with Patient Closed Loop with Patient (Closed / Show)		42 89.4%	48 92.3%	48 <b>80.0%</b>	64 <b>81.0%</b>	58 <b>85.3%</b>	70 75.3%	71 85.5%	62 81.6%	65 <b>√</b> 85.5%				
		Avg Days to Close Loop - Patient		69.4%	92.3%	80.0%	61.0%	63.378	/5.5%	63.5%	01.0%	¥		1 A A A A A A A A A A A A A A A A A A A	vider, or RC	
	Leakage by Facility	Closed Loop with Specialist		0	0	0	0	0	0	0	0	0 🗸	Patient n	hake their a	appt? Show	%?
	Leakage by PCP	Closed Loop with Specialist (Closed / Show)		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%				
	Leanage by FCF	Avg Days to Close Loop - Specialist										+ 2	ny individ	lual reno	rt you wan	+1
	Leakage by Procedure Group	Avg Patient Experience Score		4.6	4.4	4.5	4.6	4.7	4.5	4.6	4.6	4.6	iny maivic	iuai repu		
	Professional Claims Analysis	After Discharge Care Messages After Discharge Care Messages - Engaged %	© 2022 ReferralPoint	o t, LLC   Al	0 I rights reserv	o ved.   Confi	o idential. Pleas	e do not c	opy or forwar	o d.	0	0				



Meet SARA.

#### 360 Enterprise **VISIBILITY**<sup>™</sup>

Each step and stage is auto updated so you can **Track** each step from **referral order** to **closed loop** regardless of EHR.





360 Enterprise VISIBILITY<sup>™</sup>

## Org Report Card

<b>C</b> Lightbeam							
Health Solutions	REFERRALS	Org Report Card Summary					
Harris, Robert	NETWORK BUILDER	Selected BU: Gammidge HealthCare Partners	Network	~	Contract V Specialty V NPI	Start Date E	nd Date
Administration	Match Criteria	Drill down by BU, Clinic, or Provider			····· · · · · · · · · · · · · · · · ·		
Analytics	Build Network Provider Network		ACTUAL	POOR	YOUR SCORE	GOAL	SCORE
Dashboard	Facility Network	Referrals SENT	105	50	•	200	37
Care Management	ORG Rank Providers PCP Rank Providers	In Network %	4.1%	40% 🕨		90%	0
Referrals	Specialty Mapping	Refer by Patient %	88.4%	40%		90%	97
Tasking	Insurance Management	Refer by Staff %	4.4%	40%		90%	0
Resource Center	REFERRAL COORDINATOR Patient Search IdealMATCH	Avg Days until Appt gets Scheduled	1.1	5		1	98
GPRO ►	Referral Tracking	Scheduled by Patient %	20.2%	40% 🕨		90%	0
Reports	Fax Management	Scheduled by Staff %	83.3%	40%	•	90%	87
Performance	REPORT CARD Report Card Criteria	Avg Days to Appt Date	0.4	30		5	100
_	Org Report Card	Scheduled by Patient Show %	53.8%	40%	•	90%	28
	Providers Report Card	Scheduled by Staff Show %	7.1%	40% 🕨		90%	0
		Avg Patient Experience (1 to 5 Stars)	3.8	1	•	5	70
	Leakage by Specialty Leakage by Contract	Closed Loop with Patient %	93.8%	40%		90%	100
	Leakage by Facility	Closed Loop with Recipient %	93.8%	40%		90%	100
	Leakage by PCP	Cost (1 - 5 Ratings)	0.4	5		1	100
	Leakage by Procedure Group Professional Claims Analysis	Quality (1 - 5 Ratings)	4.5	1	•	5	88



#### 360 Enterprise VISIBILITY<sup>™</sup>

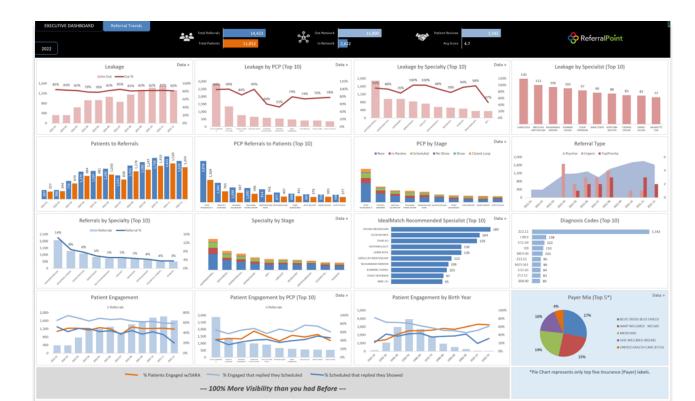
## **Measure** each step for each PCP and Specialist so you can finally know how well they are performing against their peers.

ñ	Referral	Providers Report C		INITIA	OR's														
	REFERRALS	Network		nternal Medicine	× -	NPI	Star	t Date End Date	2									Sent	Received
*	NETWORK BUILDER																		
٩	Match Criteria	Filter Rows	Last Name	First Name Ove	rall Score 🔻	In Network %	Refer by Patient	% Refer by Staff %	Avg. days to Schedule	Scheduled by Patient	Scheduled by Staff%	Avg. days to Appt	Patient Schedule			Closed Loop -	Closed Loop -	Recepient - Cost	Rec
4	Build Network									%			Show %	%	Experience (1 - Stars)		Recepient	(1 - 5 Rating)	· ·
*	Provider Network	Search			arch 33	Search	Search 66.7%	Search 33.3%	Search 0	Search	Search	Search	Search	Search	Search 4	Search 100%	Search	Search	Search
	Facility Network	1033370820		ARI	58 3.	1.2%	96.8%	3.2%	0	3096		0	66.7%	096	4.2	100%	100%	0.2	4.3
	ORG Rank Providers	1295167807				196	10096	0%	1	53.8%	0%	1.2	85.7%	096	3	83.3%	83.3%	0.9	5
Ÿ.		<u>1376549576</u> <u>1063461283</u>			_	.0096	100%	0%	0	100% 0%		0	0%	0%	0	0%	0%	0	0
æ	PCP Rank Providers	1528268554		PARNA		196	100%	0%	0	20%		0	0%	096	0	0%	0%	1	5
8	Specialty Mapping	<u>1235111337</u>	NAGY A	UBRIE	_	:5%	10096	0%	43	25%	0%	0	0%	096	0	0%	0%	0	4
<b>N</b> =	Insurance Management																		
	REFERRAL COORDINATOR																		
Q <sub>A</sub>	Patient Search IdealMATCH																		
₽	Referral Tracking	Providers Repor	rt Card	RECIPI	ENT's	5													
0=	Fax Management	Network	-	Cardiovascular Dis	ease (Cardio	x - NP	1	Start Date	End Date									Sent	Received
	REPORT CARD																		
Ξ-	Report Card Criteria	Filter Rows	Last Name	First Name	Overall S	Score V Ref	fer by Patient %	Refer by Staff %	Avg. days to Schedule	Scheduled by Pat	tient Scheduled by	Staff% Avg. day	rs to Appt Pat	tient Scheduled	Staff Scheduled Show	Patient	Closed Loop -	Closed Loc	p-
	Org Report Card									%				Show %	%	Experience (1 - 5 Stars)	Patient	Recepier	nt 👻
	Providers Report Card	1770550931	GARCIA	JONAS	72			33.3%	0	100%	100%	12	1009		100%	3.7	100%	33.3%	^
		1154588242	OLSTEIN	AMYN	67 55			0% 33.3%	0	100%	0%	8 21.7	1009		096	5	100%	100% 0%	- 1
	Leakage by Specialty	1265490296	LEE	KARLA	53	-		0%	1	83.3%	0%	69.8	60%		100%	4.3	75%	0%	
	- · · · · • • • • • • • • • • • • • • •	1467407197	GRAY	WILLIAM	52		96	0%	0	50%	0%	9.5	1009	6	0%	4	100%	0%	
	Leakage by Contract	1730137522	SLIFE	DAVID	51	100	96	0%	0	100%	0%	14	1009	5	096	1	100%	0%	
	Leakage by Facility	<u>1023344199</u>	PHAM	DAVID	50		96	0%	0	100%	0%	94.5	1009	6	096	3	100%	0%	
	Leakage by PCP	1356334031	KHAN	MUHAMMAD	45		96	16.7%	7	40%	100%	25.7	1009	5	096	4.5	100%	0%	
	Leakage by Procedure Group	1194769133	RINKENBERGER	ROBERT	18	-		0%	0	0%	0%	0	0%		096	0	0%	0%6	
		1588806749	DICKSON	MATTHEW	18	-		0%	0	0%	0%	0	0%		096	0	0%	0%	
	Professional Claims Analysis	1801864061	ALFONSO	CARLOS	© <u>7</u> 18	🛛 Refernal	Point, LLC	•All rights rese	rvæd.   Confiden	tial.₀®lease do n	not copy or forw	ard.	0%		096	0	0%	0%	



## INCREASED VISIBILITY & ACCOUNTABILITY

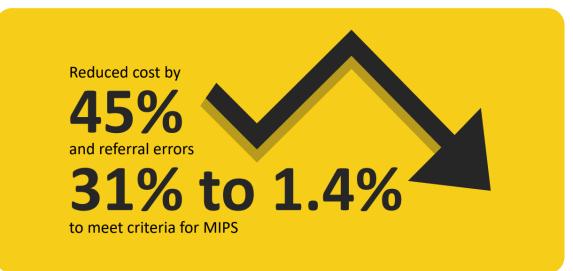
- ✓ 100% increase in visibility for each step of the patient's referral journey, whether scheduled by staff or patient
- ✓ Automated tracking from the time the referral is ordered through closing the loop, regardless of EHR
- ✓ Ability to compare PCPs' performance, including referred-to avg cost and quality score and in-network %
- ✓ Ability to compare specialists' performance, including time to appt, show %, closed loop %, and patient experience





## **REDUCED STAFFING CHALLENGES & COST**

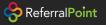
- $\checkmark\,$  Created Outsourced Referral Desk then trained PCPs staff
- ✓ Reduced time to close referrals and auths from 7 to 2 days
- ✓ Saving 1,167 hrs/mo allowing staff to focus on patient care
- $\checkmark$  Reduced referral errors from 31% to 1.4% to meet criteria for MIPS
- ✓ Lowered cost to process referrals by 45% compared to using Privia Staff
- ✓ Currently processing 3,500+ referrals/mo and increasing monthly





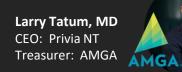


# What **Results** do you want?



## **Reduced Referral Cost by** 45% & Staffing Challenges

- RP provided cost/quality data (we couldn't get) to build our Specialist Network  $\checkmark$
- Then integrated IdealMATCH right into our EHR making it quick and easy  $\checkmark$
- 90% routine referrals now scheduled by patient via SARA, automated referral assistant  $\checkmark$
- Leakage reports identified minimum \$4M/yr. rev opportunity (\$178 Office Visit)  $\checkmark$
- Identified missed opportunities to refer to Specialist in same Zip Code  $\checkmark$
- We now outsource 3500+ referrals/mo to ReferralPoint's Referral Desk  $\checkmark$ 
  - + Reduced referral errors from 31%+ to 1.4% to meet criteria for MIPS (VBC)
  - + Reduced time to close referrals/auths from 7 days down to 2 days
  - + Saving 1,167 hrs/mo ... so staff can focus on taking care of patients
  - + Lowered cost to process referrals by 45% ... vs our staff (March saved \$13,164)



"ReferralPoint has helped identify gaps and improved our referral processes using data and automation which has continued to improve our clinical and financial outcomes."





patient care and is successfully serving 45,000+ attributed patients through its ACO. In 2019, Privia NT generated in in shared savings through its MSSP. While exploring how best to serve its patients and reduce costs through ongoing improvement, the group uncovered uniformity issues in referral processes and a lack of data and automation across multiple office

nplementing ReferralPoint's cost/quality data insights and automation has allowed Privia NT to build the preferred specialist network, identify revenue opportunities and streamline their process. Outsourcing 3.50 referrals per month to ReferralPoint has helped alleviate the burden on their staff, reducing cost by 45%, errors by 95%, and time to close the referral loop by 5 days. To see the before and after, we've outlined the ch solution, and results



Click above to review Case Study

Reduced Time Per Referral by 50% & Identified High-Cost Specialist Savings



illageMD

Krystal Keys Operations Mgr. 75 Referral Coordinators

- ✓ Built our Preferred Network within ReferralPoint
- ✓ Then integrated IdealMATCH right into our Athena EHR
- ✓ Reduced time per referral by 50%.
- $\checkmark$  Reduced from referral order to completion by 2 days
- $\checkmark$  Reduced from referral order to close loop by 7 days
- ✓ SARA...the automated patient engagement/reporting increased patient visibility by 100%
- ✓ Reports identified High-Cost Specialist Saving Opp \$31M in just one Market

## Reduced Leakage 75% + Unnecessary Costs 10%





Tom McCarrick, MD Chief Medical Officer

- ✓ What I like most is getting 100% more control over our referrals.
- ✓ Before, we didn't know our out of network % but now that we can track/control it, we've seen it drop from 33% down to 5.5%.
- ✓ The Auto Referral Coordinator helps us schedule, saves admin time, reduces no shows, and increases patient experience.





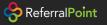
What I like most about ReferralPoint is getting 100% more control over our referrals. Before, we didn't know our out of network % but now that we can control and track it, we've seen it drop from 33% down to 8%.

ReferralPoint has helped us market to our patients so they know not to do a Google search to see a specialist. Rather, to contact us so we can connect them with the right high-quality specialist."





# What are your Next Steps?



## Which Capabilities would help achieve your Vision?

Intelligent <b>DATA</b>	<b>IDENTIFY – Problems &amp; Opportunities</b> Using your Claims & 3 <sup>rd</sup> Party Data to capture Provider Cost & Quality and see your leakage, referral trends, and savings opportunities	IDENTIFY REVENUE & SAVINGS
Network <b>MANAGEMENT™</b>	<b>CUSTOMIZE - Provider/Facility Scores</b> to build preferred networks and the IdealMATCH algorithm based on 7 Data Essentialsnetwork, quality, cost, qualified, access, loyalty, and patient experience	REDUCE LEAKAGE & COST
ldeal <b>MATCH™</b>	<b>AUTOMATED - IdealMATCH Integrated Software</b> to help providers staff get out of spreadsheets and save time by making data driven decisions <b>in just seconds</b> to in-network, highest quality, lowest cost Specialist & Facilities	CONTROL LEAKAGE & COST
AutoReferral COORDINATOR™	<b>AUTOMATED - PriorAuth + Schedule + Close Loop</b> with our API to payer sites to get PriorAuth approvals, automate patient scheduling, and automate closing the loop with the patient and provider regardless of EHR	IMPROVE STAFF EFFICIENCY
Entorprico	MEASURABLE - Performance	

Enterprise VISIBILITY

#### MEASURABLE - Performance

scorecards to rank and compare PCPs and Specialist AND Measure each step from referral order to closed loop to capture lost revenue and shared savings INCREASE QUALITY/REVENUE

## How do we help achieve your Vision?

## BEFORE

- 1. No visibility where we **ARE**
- 2. No control of Leakage

Since we can't measure it, We can't FIX IT

- 3. No control costs/quality
- 4. To many manual chores
- 5. Overwhelmed providers/staff
- 6. Low patient experience
- 7. Low close-loop. Not Accountable

The **Point** is to get from where you **ARE** to where you want to **BE** 



Since we can **measure** and **optimize** each step, we're getting **MEASURABLE RESULTS!** 

## AFTER

- 1. 360\* visibility where we **ARE**
- 2. Reduced leakage > Inc Rev \_
- 3. Reduced cost > Inc Savings
  - . Increased productivity
- 5. Reduced staff cost
- 6. Increased patient sat
- Increased close loop
- \_\_\_\_% \_\_\_\_% \_\_\_\_% \_\_\_%

## We'll build your **Custom BLUEPRINT**



			ŵ					
		Org Report Card Summary						
ę	ReferralPoint	Selected BU: Gammidge HealthCare Gammidge HealthCare Partners	Partners Netwo	ork	•			
				ACTUAL	POOR	◆ YOUR	SCORE	GOAL
\$	Admin	Referrals SENT		787	50			200
<b></b>	IntelligentDATA	In Network %		82.9%	40%		•	90%
	M	Refer by Patient %		93.7%	40%			90%
í,	NetworkMANAGEMENT	Refer by Staff %						
Ŷ	eConsults + IdealMATCH	Avg Days until Appt gets Scheduled	REFERRAL IMP	ACT CALC	ULATOR	BEFORE		AFTER
		Scheduled by Patient %				IMPACT/OPP	IMPROVE %	RETURN
	SimplifyPRIORAUTH	Scheduled by Staff %	CLIENT CHORES (MIN			35	40%	14
	BookMDNOW	Avg Days to Appt Date	Network Manageme     Defermel Oalestien	nt				
		Scheduled by Patient Show %	Referral Selection     Prior Authorizations			11 10		4
Ŷ	AutoCLOSELOOP	Scheduled by Staff Show %	Send Referral	·		2		1
Ųŗ	CareMANAGEMENT	Avg Patient Experience (1 to 5 Stars)	Scheduling			5		3
1.07		Closed Loop with Patient %	▪ Close the Loop w/Pa	atient		4		0
$\mathbb{N}$	EnterpriseVISIBILITY	Closed Loop with Recipient %	✤ Close the Loop w/S	pecialist		3		0
1	ProviderMARKETING	Cost (1 - 5 Ratings)	Referral Analytics		-			
		Quality (1 - 5 Ratings)	AUTOMATE REFEI		ES	\$753,816	65%	\$489,980
			<ul> <li>REDUCE LEAKAG</li> <li>REDUCE PROVIDE</li> </ul>			\$18,503,200	50%	\$9,251,600
			<ul> <li>REDUCE PROVIDE</li> <li>INCREASE SHOWS</li> </ul>			\$4,295,784	50% 	\$2,147,892
			<ul> <li>INCREASE SHOW</li> <li>INCREASE PATIEN</li> </ul>			\$7,677,069	6%	\$426,006
			TOTAL			\$32,759,869	39%	\$12,621,479

Get VISIBILITY

1

into the impact of each step of your referral process.

2 Get ACTION PLAN to improve efficiency, cost, quality, and revenue.

3 Get IT NOW Whether you move forward or not, at least you'll have a

Blueprint to show your execs.

Email Kari Anne at blueprint@referralpoint.com





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# Contact Us

blueprint@referralpoint.com

gschmitt@TheExhibitHalls.com