# PREPARING FOR MARKET CHANGES TO HEALTH EQUITY & SOCIAL DETERMINANTS OF HEALTH

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# **ABOUT US**

Founded in 2003, ATTAC Consulting Group is recognized as a premier national consulting and auditing firm serving insurers, managed care and provider organizations on issues related to:

- Medicare Advantage
- Medicare Part D
- Medicaid

- Duals Programs
- ACOs
- Health Exchange (ACA) products



#### We specialize in:

- Regulatory Compliance
- Program Development
- Provider Network
   Development
- Operational Excellence, Business Transformation, & Systems
- Medical & Pharmacy Management
- Population Health & Health Equity Strategies and Solutions

# **SPEAKER INTRODUCTIONS**



Jennifer Venditti
SVP, Business
Transformation &
Technology

- 30+ years of experience supporting program/project management and business/IT solution implementations
- Worked with organizations to maximize the use of technology to support operational and financial goals
- IT management, third-party solution, product development and vendor management experience
- Ernst & Young, Fallon Clinic, Cap Gemini,
   Ninestone Corporation (self-employed)



Lynn Kryfke
MSN, RN
Senior Consultant

- 30+ years of experience in healthcare and healthcare systems
- Developed and implemented Social Determinants of Health programs
- Developed Medicaid, Marketplace and commercial products to meet regulatory and population-health needs.
- Built and supported various community access-to-care initiatives
- Children's Community Health Plan, Children's Hospital of Wisconsin, St. Francis Hospital

# **AGENDA**

- The changing Health Equity and SDOH landscape
- Key considerations for health plans
- Planning for the future
- How ATTAC can help

# **POLLING QUESTION #1**

Has your plan developed a Health Equity strategy, approach, or goals, including Social Determinants of Health considerations?

- Yes
- No
- Not sure



# **HEALTH EQUITY AND SDOH OVERVIEW**

#### **Health Equity**

- Achieving highest level of health
- Focused & ongoing societal efforts to address avoidable inequalities and injustices
- Elimination of health and healthcare disparities

#### **Health Disparity**

- Health difference linked to social economic, environmental disadvantage
- Affects groups of people experienced obstacles to health
  - Race, ethnic
  - Age
  - Mental health, disability
  - Sexual orientation
  - Gender & gender identity
  - Geographic location
  - Discrimination exclusion

#### **Social Determinants of Health**

- Conditions in the environments where people are born, live, learn, work, play, worship, and age that affect a wide range of health, functioning, and qualityof-life outcomes and risks
- Includes 5 domains:
  - Economic stability
  - Education access and quality
  - Healthcare access and quality
  - Neighborhood and built environment
  - Social community and context

# **HOW ARE HEALTH EQUITY AND SDOH RELATED?**

"An added complexity is that negative or positive impacts of social determinants of health can be accumulated during a lifetime, alter health trajectories across the life course, and be transferred across generations."

National Institute of Health

# HEALTH EQUITY AND SDOH TODAY AND IN THE FUTURE

Disparities adversely affect health outcomes

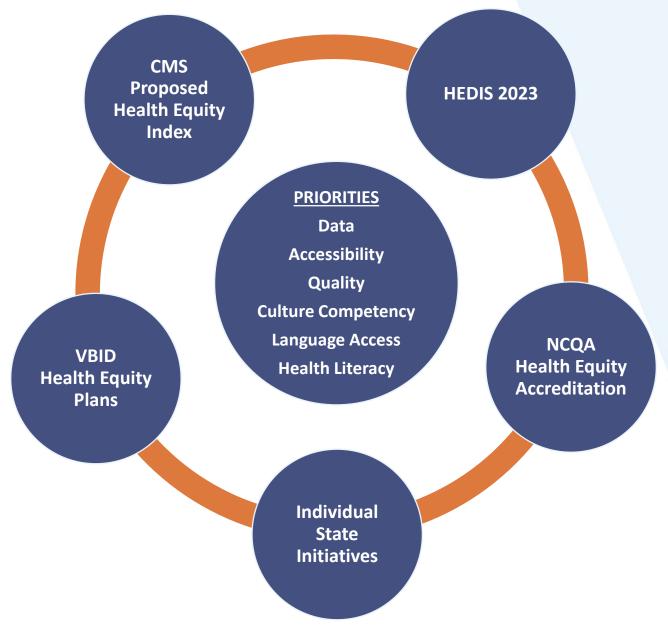
Social determinants of health impact health outcomes

Medicaid and SNP – addressed early

Medicare Advantage,
Marketplace,
Commercial –
newly impacted

New federal, state, and accreditation requirements driving prioritization

# PRIORITIES & WARRENTS



# **POLLING QUESTION #2**

# What challenges are your plan experiencing around Health Equity and Social Determinants of Health? (Select all that apply)

- Prioritizing Health Equity and SDOH initiatives
- Assessing member needs
- Designing benefits and services
- Engaging providers and community resources
- Addressing access and resource capacity

# KEY CONSIDERATIONS FOR HEALTH PLANS



# HEALTH PLAN CONCERNS AND RISKS

Reducing	Reducing health disparities and improving health equity through SDOH initiatives
Developing	Developing a Health Equity plan and quality program that addresses individualized care needs
Utilizing	Utilizing the right technology and getting the most out of it
Improving	Improving use of data, including Z codes and available data
Engaging	Engaging members, providers, and community
Ensuring	Ensuring diverse, culturally appropriate, and competent staff and providers
Managing	Managing encounters
Assessing	Assessing impacts to risk adjustment

# **HEALTH PLAN FOCUS AREAS**

#### **Benefits & Service Design**

#### **Considerations:**

- Designing benefits that demonstrate ROI
- Maximizing benefit flexibilities (e.g. VAIS, rewards and incentives)
- Funding

#### **Questions to Ask:**

- What's available
- Who will benefit
- Will it achieve expected results

#### **Member Needs**

#### **Considerations:**

- Identifying gaps in care
- Engagement in assessment and care planning
- Literacy and cultural impacts

#### **Questions to Ask:**

- How to assess population and individual member needs
- How to incentivize behavior and meet literacy and communication needs
- How and what tools & education to provide

#### **Provider Engagement & Access**

#### **Considerations:**

- Network development and community partners
- Technology and data sharing
- Closing gaps in care

#### **Questions to Ask:**

- How to address shortages and meet geographical needs
- How to support technology/data needs
- How to incentivize network and community partners to address gaps in care

**Technology** 

**Data** 

Measurement

# **POLLING QUESTION #3**

# Where do you feel your plan needs to focus their Health Equity/SDOH efforts?

- Strategy and plan
- Technology, data and reporting capabilities
- Network and community partnership development
- Benefits and services design and administration
- Engagement, education and tools

# PLANNING FOR THE FUTURE

# WHERE IS YOUR PLAN IN ITS HEALTH EQUITY JOURNEY?

#### **Planning**

#### **Just beginning**

We've talked about making a plan, but we haven't really started yet.

#### **Executing**

# Have a plan and working on executing

We've developed a plan but haven't executed yet. We're working on how and when to implement.

#### **Assessing**

# Assessing our current plan for improvement

We've recently implemented our plan and are monitoring and assessing our progress.

#### **Evolving**

# Like what we've implemented so far and thinking about next steps

We've been doing this a little while and like what we've done so far. We're contemplating next phase of our program and how it should evolve.

# YOUR PLAN'S HEALTH EQUITY EVOLUTION

### Planning

- Developing your plan's vision for improving health disparities and population health outcomes
- Completing a gaps and needs assessment
- Formulating an implementation plan

#### Executing

- Establishing a long-term governance strategy the road to Health Equity is a marathon, not a sprint
- Utilizing flexible project management approaches able to shift with changing plans and priorities
- Developing robust member, provider, and community partner engagement strategies

#### Assessing

- Designing and developing comprehensive routine reporting to enable continuous assessment of performance
- Tying together finance, health, and quality outcomes
- Executing program adjustments to improve outcomes

#### **Evolving**

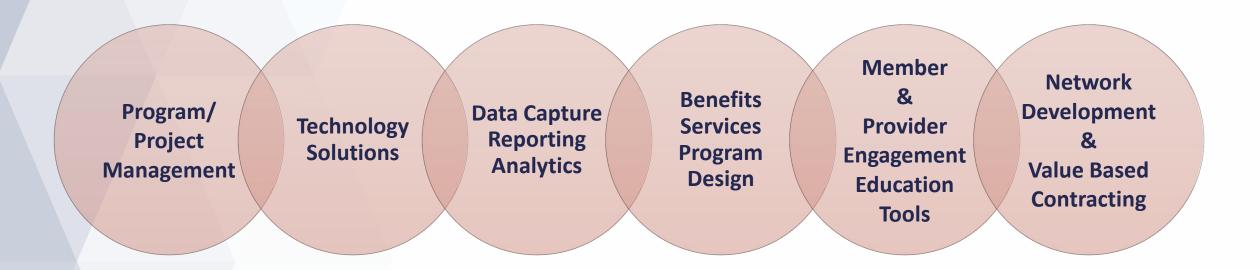
- Maintaining engagement
- Modifying programs to meet new requirements and expectations
- Maintaining effective programs while implementing new ones

# **POLLING QUESTION #4**

## Where is your organization at in its Health Equity journey?

- Planning
- Executing
- Assessing
- Evolving

# **HOW ATTAC CAN HELP**



# **QUESTIONS?**



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